



Regional
Development
Australia
T A S M A N I A

2015/16
ANNUAL REPORT

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REGIONAL
DEVELOPMENT
AUSTRALIA –
TASMANIA

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CHAIRMAN'S REPORT



While the Tasmanian economy continues to display signs of growth the recovery has generally concentrated in and around Hobart. The northern half of the state is still experiencing economic difficulties.

Gross State Product is lower in Tasmania (per capita) than the mainland average by a significant margin due to low participation, hours worked and labour productivity. High productivity industries are underrepresented and low productivity industries are overrepresented in Tasmania's economy. Again, these indicators report poorer outcomes outside the Hobart metropolitan area.

Changes in industry composition over the last five years (as measured by employment) indicate that areas such as services, administration and retail trade have grown. Industries with strong export and wealth creating potential such as agriculture, manufacturing and mining have also shown resilience. While there is growth in the activity and value of industries such as aquaculture and dairy, moves towards efficiency and global competitiveness will see limited employment growth in the traditional sense that many industries that are key to the Tasmanian economy would provide. Additionally, the dairy industry is facing a challenge with farmers facing farm gate price changes and graziers lowering herd numbers coming off the back of drought followed by floods.

'Niche' agricultural and horticultural businesses continue to do well in Tasmania, as does tourism. In this sense, Tasmania continues to provide significant opportunities to create a high value goods and services offering. The key here is to ensure the current and future workforce is better educated and more productive.

Concluding, I would like to thank Committee Members Mr Andrew Morgan, Prof. Janelle Allison and Aunty Phyllis Pitchford who concluded their appointments on the Committee over the past year. I also wish to acknowledge the contribution to the RDA Tasmania Committee staff for their commitment over the past 12 months.

Mr Tom Black
Chairman

CHIEF EXECUTIVE OFFICER'S REPORT

Each year I commence by paying credit to RDA Tasmania's staff. 2015 – 2016 is no exception. We must thank Kevin Turner, Jen Newman and Mike Brindley for their ongoing engagement, enthusiasm and hard work. Thank you also to Gale Singline for her administrative support. In my view, the success and credibility we maintain with our key stakeholders continues to remain strong because of their enthusiasm and professionalism.

2015 – 16 was very much a year of supporting strategic regional planning. Projects such as the South East Economic Infrastructure Plan, investment attraction guides, working with the Bell Bay industry clusters and closer alignment of regional planning are starting to show signs of success.

RDA Tasmania has continued to focus on regional engagement. This has further strengthened our network and information sharing, and is starting to better foster collaborative regional development opportunities between all levels of government. It is clear that for regions to prosper and grow they need to be organised and rational in their approach to priority setting and the identification and resourcing of economic development opportunities. A key activity for the financial year was the creation of our new website, electronic newsletter and

project register database. The new website and electronic newsletter has enabled us to more effectively engage with our stakeholders and share stories of regional development.

I can also report that operationally RDA Tasmania has had another successful year in terms of project and financial management, team development, project funding assistance and activity in greater and more diverse sectors of the community. The nature of RDA Committees and regional development requires our staff to be adaptive, innovative and proactive. It is fair to say that the activities we plan to do at the start of any year are often quite different to those we undertake throughout the year.

Finally, thank you to our Chairman Tom Black and the members of the Committee, and John Borojevic and Michael McCarthy at the Department of Infrastructure and Regional Development, for your ongoing support and commitment to the organisation and our staff.

Mr Craig Perkins
Chief Executive Officer

INTRODUCTION

Regional Development Australia (RDA) is an Australian Government initiative established to encourage partnership between all levels of government to enhance the growth and development of Australia's regional communities. RDA committees operate under a national RDA Charter and report to the Australian Government on key outcomes. A national network of 55 RDA committees has been established and RDA Tasmania represents the entire state of Tasmania.

RDA Tasmania is a not-for-profit organisation that was established by a formal partnership between the Australian Government, Tasmanian Government, and the Local Government Association of Tasmania (LGAT).

Committee members of RDA Tasmania are committed volunteers who have been chosen by the Australian Government due to their understanding of, and experience in, a range of areas including their professional and industry background, community networks, skills and experience.

REGIONAL PLAN

RDA TASMANIA FOCUS AND PRIORITIES 2015 – 2016

RDA Tasmania's Regional Plan identifies RDA Tasmania's vision for the region and key priorities. These priorities, and the statistical profile of the State, were developed through stakeholder consultation and in the context of other plans and strategies influencing the region.

RDA Tasmania defined five key priorities for 2015 – 2016:

1. Expand and grow economic activity in Tasmania
2. Increase collaboration and efficiencies between federal, state and local government
3. Improve literacy, numeracy and education levels within the Tasmanian community
4. Facilitate place-based solutions for local communities and economic diversification
5. Address the needs of Tasmania's changing demographics and health profile.

Our activities to address these priorities are provided in greater detail in section 6 of this annual report.

SIGNIFICANT ACHIEVEMENTS

SIGNIFICANT EVENTS AND ACHIEVEMENTS OF THE PREVIOUS YEAR

FREIGHT FORUMS

On the 27th April 2016, RDA Tasmania and the Tasmanian Chamber of Commerce and Industry (TCCI) co-hosted two freight forums. The forums addressed the current and long term opportunities and challenges for Tasmanian exporters and the freight and logistics industry.

The aim of the forums included:

- Update on the current "state of play" including freight movements, volumes, seasonality of freight and constraints on supply of cargo space for Tasmanian Exporters
- The use of the Tasmanian Freight Equalisation Scheme (TFES) extension (effective 1 January 2016) for goods not covered under the previous scheme
- Presentation of the Draft Integrated Freight Strategy by Infrastructure Tasmania
- How innovative thinking in logistics can enhance business efficiencies where commonalities in the marketplace exist for exporters that may be competitors, but can also help each other
- These forums fostered key information sharing between government and industry with a view to understanding the issues and opportunities for freight and logistics in Tasmania

DEVELOPMENT AND DELIVERY OF KEY PROJECTS

RDA Tasmania was involved in the development of a number of priority projects in Tasmania.

NORTH WEST: **Central Coast Council – Dial Sporting Precinct-** RDA Tasmania provided preliminary advice on this project including how to structure its application for funding as well as the engagement of key stakeholders to support the project. Additionally RDA Tasmania provided a letter of support for this project. This project was funded as an election commitment.

Circular Head Council – Pool Complex – RDA Tasmania provided critical feedback as to readdressing the validity of the project (after community support for the initial proposal was rejected) to garner support for the location and the design of the pool complex to be endorsed. Additionally RDA Tasmania provided a letter of support for this project. This project was funded as an election commitment.

Burnie Tennis Centre- RDA Tasmania provided continual support and advice through each refinement of this project's development in order to secure vital funding. This time critical project will enable the project to be delivered ahead of the 2017 Burnie Tennis International. Additionally RDA Tasmania provided a letter of support for this project. This project was funded as an election commitment.

Dulverton Waste Management – RDA Tasmania provided ongoing support of the development of this project for approximately 2 years as it developed from a trial

project in Port Sorrel (Latrobe Council) into a fully fledged business case opportunity. Additionally RDA Tasmania provided a letter of support for this project. NSRF Round 3 funding sought \$1,875m

King Island Waste Management Project- The RDA Tasmania visit to King Island noted the importance of this project as waste management is an issue critical to King Island and its associated industries. RDA Tasmania provided a letter of support to KI Council as part of the NSRF application process recognising the significance of this project for KI industries. NSRF Round 3 funding sought \$637,500

SOUTH: Southern Midlands Integrated Heritage Centre at Oatlands – was funded in NSRF Round 2, after RDA Tasmania had assisted the Centre to refine and modify the application after the initial failure of the submission in NSRF Round 1. RDA Tasmania encouraged the Centre to work with a similar heritage project in the nearby Derwent Valley and there is now an MOU for a future working partnership. NSRF Round 2 funding of \$309,500

Kangaroo Bay Development – RDA Tasmania assisted the Clarence Council in their original RDAF submission for the development of the foreshore commercial and sporting precinct. Although the RDAF application was initially unsuccessful, the project was granted federal government funding outside formal program funding. Funded by a \$5 million Federal Government grant.

Huon Valley Works local employment program – RDA Tasmania has worked with the proponents of this project for the last three years and introduced them to the State Government Skills Response Unit, who facilitated State Government funding of \$250,000 for a pilot program to develop a local employment model. Huon Works was introduced to the Derwent Valley Council through RDA Tasmania and have since developed an MOU to work together on a similar model for the Derwent Valley. Funded by a \$250,000 State Government grant

Airport Roundabout Overpass – there was concern from local councils close to the Hobart Airport that the expansion of the runway, increase in flights, commencement of Antarctic flights and potentially direct airfreight movements would have a significant effect on local traffic movement and capacity. Growth in nearby industrial and residential areas was already highlighting infrastructure constraints. RDA Tasmania assisted SERDA, the regional council body, to commission an economic infrastructure plan outlining the combined impact of known and approved developments in the region. As a result of this study, the Airport Roundabout Overpass became a State Government priority and has been allocated funding from the federal government. This project was funded as an election commitment.

Kingston High School Site Redevelopment – RDA Tasmania has assisted the Kingborough Council over the last two years with funding submissions including to the RDAF and NSRF grants. An economic impact study has been commissioned to quantify regional benefit and RDA Tasmania has provided feedback and letters of support for funding submissions for the project. NSRF Round 3 funding sought \$5 million

Cove Hill Bridge Upgrade, Brighton Town Centre and Main Street Revitalisation, and Brighton Bowls Club Redevelopment – Brighton Council has been proactive in the development of local infrastructure projects and supporting the needs of this disadvantaged community. RDA Tasmania has assisted in providing statistical data and feedback on submissions in addition to providing letters of support. NSRF Round 3 funding sought Cove Hill Bridge Upgrade \$765,000, Brighton Town Centre and Main Street Revitalisation \$840,000, and Brighton Bowls Club Redevelopment \$434,934

Frascati House Redevelopment – RDA Tasmania has worked with Derwent Valley Council to identify appropriate projects for funding and to support and guide the application development. While the project was unsuccessful in NSRF Round 2,

SIGNIFICANT ACHIEVEMENTS {CONT}

the project has been modified and streamlined for re-submission in Round 3. RDA Tasmania linked the council with other local and state government stakeholders, supplied relevant data and statistics and provided a letter of support. NSRF Round 3 funding sought \$427,413.

NORTH: The University of Tasmania Northern Expansion project is a \$300 million redevelopment of the Launceston and Burnie campuses. The Australian Government will invest \$150 million into the project. RDA Tasmania Chairman sits on a University advisory group to assist the planning and delivery of this project. The City Heart project is now part of the Australian Government's City Deals initiative.

Launceston City Heart was submitted for National Stronger Regions Fund Round 3 but has received funding through an election commitment. This project is now part of the Australian Government's City Deals initiative.

The Microwave Assisted Thermal Sterilisation project received funding from the Department of Defence to purchase two MATS plants from the USA. RDA Tasmania assisted with the original business case for this project.

George Town Waste Transfer and Launceston City Mission Renewable Energy were successful in the National Stronger Regions Fund Round 2.

WORKING WITH REMOTE COMMUNITIES

Visit To King Island - Members of the RDA Tasmania committee and invited representatives from Skills Tasmania and RSC Tourism travelled to King Island on the 5th April 2016 for a two day exploratory visit to meet with industry and community representatives.

This trip was undertaken so that RDA Tasmania committee members can better understand the specific needs for remote Tasmanian communities (such as King Island) and therefore recognise these needs in any reporting or planning considerations for Tasmania in the future.

A report has been prepared to summarise the collective understandings gained by RDA Tasmania committee members during this visit and distributed to key stakeholders including the Australia Government, Tasmanian Government, Cradle Coast Authority, King Island Council and specific industry sectors including primary production, tourism and freight and logistics. Since, and as a result of that visit, Skills Tasmania has committed funding for a workforce development plan for the Island.

Flinders & Furneaux Group Economic Development - RDA Tasmania sponsored and participated in the Fert-Isle Flinders event in June 2016. Staff and Committee Members travelled to Flinders Island to run sessions on grant writing, economic development and the concept of co-opetition. By networking with the business community and gaining a greater understanding of the economy, RDA Tasmania has been able to improve the assistance given to Flinders Island Council for its two major infrastructure projects which are upgrades to telecommunications and the airport.

ECONOMIC CASE FOR 2017 MASTERS GAMES IN TASMANIA

An economic analysis and substantiation for the Masters Games to be held in the North and North West of Tasmania was prepared in 2015 by RDA Tasmania to support the request for Tasmanian and Australian Government Funding.

The biennial Masters Games (the largest participation sport event in the world), is expected to bring 7000-plus people to the North West and Northern regions over an eight day period in 2017. The Masters Games will also provide significant stimulus to the regional economy as many participants use the opportunity to combine their participation in the Masters Games with sightseeing and tourism related activities in Tasmania.

WORKING WITH YOUNG PEOPLE

RDA Tasmania has supported initiatives such as the NextGEN Business Team Challenge, the Beacon Foundation and the F1 in Schools competition to engage and grow our young people.

RDA TASMANIA WEBSITE

RDA Tasmania introduced a purpose built website that houses a number of functionality options for both "in house" and public domains including:

- A list of priority projects for each Tasmanian region that is ranked against a number of key measures including regional development, economic outcomes and stakeholder support
- Key research documents prepared by RDA Tasmania as a catalogue for reference
- Regular news articles with an emphasis on issues for local communities and regions
- A base for a monthly eNews bulletin that is circulated to subscribers including local and state government representatives and community leaders

SOUTH EAST ECONOMIC INFRASTRUCTURE PLAN

RDA Tasmania was integral in developing an Economic Infrastructure Plan for SE Tasmania. It was identified by RDA Tasmania and the South East Regional Development Association (SERDA) made up of Clarence City, Sorell, Tasman and Glamorgan Spring Bay Councils, that a large number of developments had been approved in SE Tasmania but this growth lacked strategic oversight regarding the impact on common infrastructure such as energy, roads and services. RDA Tasmania drove the development of the project scope and set timelines for funding expenditure.

The SERDA report has resulted in a greater shared understanding of regional priorities, demographics, growth and opportunities. Priorities identified are being used to guide investment, focus resources and input into government policy. The SERDA South East Economic Infrastructure Plan was endorsed by State Cabinet in October 2015.

As a direct result of the SERDA South East Economic Infrastructure Plan:

- The Hobart airport roundabout overpass is now a state government priority
- Sorell and Brighton councils have now been included in the Department of State Growth's metropolitan transport reference group
- SERDA is working with Skills Tasmania to development a skills demand study for SE Tasmania
- East Coast Tourism is developing a public infrastructure audit in response to current and projected tourism growth outlined in the report

SIGNIFICANT ACHIEVEMENTS {CONT}

CLOSER ALIGNMENT OF REGIONAL PLANNING

RDA Tasmania is able to facilitate discussion and work with all levels of government to closely align and cross-reference planning and priorities.

For instance in the south, after involvement from RDA Tasmania, Think South took time to develop priorities that aligned with state, federal and sub-regional planning. Listings were amended to incorporate South East Regional Development Association (SERDA) sub-region priorities. As a result of the SERDA report, the Hobart airport roundabout has become a state and federal funding priority and focus is on education and transport issues for the region instead of each council putting forward individual projects to attract grant funding.

For the North, RDA Tasmania helped develop project assessment and prioritisation methodology for the Northern Regional Futures Plan (NRFP). Priority projects identified are likely to be: UTAS expansion, City Heart, Water & Sewerage and the LST Gateway Masterplan. The Northern Regional Futures Plan has been adopted by Northern Tasmania Development Corporation and endorsed by the Launceston Chamber of Commerce (LCC). The methodology established by the RDA Tasmania Committee simplifies regional economic development theory to allow stakeholders to understand the complexities of delivering major projects.

RDA Tasmania financially supported the development of the key economic profiles for the North West (Cradle Coast) region. These profiles will act as the data platform for the economic strategy for the North West region being developed by the Cradle Coast Authority. RDA Tasmania will continue in its role as a member of the steering committee for the development of this strategy.

FOSTERING AN INNOVATIVE CULTURE

Interest in innovation and innovative thinking continues to grow in the region with RDA Tasmania being part of a four person steering committee that established the Hobart Chapter of the national Public Sector Innovation Network. The PSIN is steadily growing in membership and there has been strong interest in events and available tools. The Australian Innovation Research Centre from University of Tasmania has become an active member. At the April PSIN meeting, it was put forward by RDA Tasmania that the value of sharing local experiences should be extended. As a result, a story-telling event will be held for Innovation Month (July 2017) sponsored by RDA Tasmania.

RDA Tasmania encourages innovation in regional development, particularly when it comes to engaging the private sector. RDA Tasmania co-sponsored a business lunch in Launceston called 'Building Economic Momentum' with Stewart Fox, CEO Hawthorn Football Club, who talked about their club strategy and how this compares to regional development. This sold out event had a key role in encouraging the engagement of the Business community into the Northern Tasmania Regional Futures Plan. RDA Tasmania's CEO also spoke at this event to describe how and why a region can and should work together.

HOBART AIRPORT UPGRADE

Hobart Airport is the fourth fastest growing airport in Australia and RDA Tasmania was part of bringing the state and local governments up to date with the impact of the expanded runway development, the significant increases in tourism traffic and the commencement of direct

Antarctic flights. This increase in tourist and industry activity is the driver behind the need to upgrade the Hobart airport roundabout that is at capacity at peak times. RDA Tasmania is a member of the Hobart Airport Community Aviation Consultation Group that receives regular updates and provides feedback on progress.

INVESTMENT ATTRACTION

RDA Tasmania has been working with local government stakeholders to improve the way they attract investment into the region. A key partner in this work is the Tasmanian Government's Coordinator-General's Office, whose role it is to facilitate private investment. Collaboration has occurred to develop industrial precincts, improve Asian engagement and develop feasibility studies into investment opportunities.

In early 2016, technical guides for four industrial precincts in Northern Tasmania were released which included interactive mapping and a broad range of information that had never been available in one place before. These were created in partnership with City of Launceston Council, Meander Valley Council, George Town Council and Northern Midlands Council through Northern Tasmania Development Corporation. The technical information and interactive maps for each precinct compliment the promotional prospectus produced by the Coordinator General. This is an opportunity to grow and expand economic activity by marketing the comparative advantage to investors of the major industrial precincts.

BELL BAY

RDA Tasmania has continued to work closely with industry at Bell Bay, George Town Council and other Government stakeholders. Bell Bay is Tasmania's largest industrial precinct and is responsible for 59 per cent of Tasmania's manufactured exports.

In 2016, RDA Tasmania organised a knowledge tour of West Melbourne for the Bell Bay Economic Development Group in conjunction with West Melbourne RDA. The study group included representation from Bell Bay businesses, George Town Council, Office of Coordinator General, Launceston Chamber of Commerce and RDA Tasmania. The mission was to identify factors that determine the success of economic development projects in an area of manufacturing and large industry. A full itinerary was organised from ideas submitted by participants being matched to West Melbourne locations and organisations by WMRDA.

Participants were surveyed following the tour and reported that RDA Tasmania had helped them increase their understanding of collaborative economic development. West Melbourne demonstrated that industry has to be at the centre of economic development. Traditionally in Tasmania government has driven economic development. Industry at Bell Bay is now forming a business-led steering group and is funding a project officer to deliver various initiatives including some observed in West Melbourne.

ACHIEVEMENTS AGAINST PRIORITIES

Following is a table listing achievements against outcomes including what was done, how well it was done and the impact it had. Achievements are categorised against the outcomes:

- 1 — Regional Plan
- 2 — Critical issues
- 3 — Priority activities
- 4 — Project proposals
- 5 — Promote Australian Government Programs

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
7.1.1 Giving priority to initiatives that support wealth creation and the region's growth industries.	Work with industry groups, local councils, businesses and regional bodies to formulate growth and development strategies.	Coordinator-General's presentation to RDA Tasmania Committee about Tasmanian Government's investment attraction and provide advice on critical issues that impede development opportunities. (CP – Lead) Quantitative: Number of critical issues Qualitative: How we use that information to support investment.	2	John Perry, Office of the Coordinator General (OCG) spoke at the Committee meeting on Wed 14 Oct 2015 at Launceston Town Hall. RDA Tasmania financially supported Launceston City Council, Meander Valley Council, George Town Council and Northern Midlands Council through Northern Tasmania Development Corporation to develop technical guides to support the OCG's Investment prospectus for the key industrial sites in those municipalities.	The Committee gained a general understanding of the newly formed OCG. Technical guides and interactive maps for northern Tasmania's key industrial sites were developed to 'sit alongside' investment prospectuses prepared by the OCG.	The relationship between the Committee and the OCG has developed to the point where there is frequent information sharing and joint activities. The prospectus and technical guides have informed the key investment attraction promotional material for Tasmania.

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
		<p>RDA Tasmania to compare priority activities and strategies with TCCI, regional council bodies and key industries.</p> <p>(All staff – Lead)</p> <p>Quantitative: At least one meeting with each key stakeholder</p> <p>Qualitative: A commitment to a shared process of identifying strategies collaboratively. Shared priorities identified and aligned.</p>	<p>1 2 3</p>	<p>RDA Tasmania helped develop project assessment and prioritisation methodology for the Northern Regional Futures Plan (NRFP). Priority projects identified are likely to be: UTAS expansion, City Heart, Water & Sewerage and the LST Gateway Masterplan.</p> <p>RDA Tasmania collaborated with Think South to ensure their 2015-2016 Annual Plan and Strategic Plan priorities for infrastructure investment and economic development were aligned with state, federal and sub-regional priorities.</p> <p>Priorities from the SERDA (sub-region) report had not been included in Think South's initial drafts. Final key infrastructure priorities include upgrading the airport roundabout; Bridgewater Bridge; metropolitan transport; sealing the Lakes Highway and the Huon Valley bypass.</p>	<p>The NRFP has been adopted by NTD and endorsed by the Launceston Chamber of Commerce (LCC). The methodology established by the RDA Tasmania Committee has been integrated into the NRFP.</p> <p>After involvement from RDA Tasmania, Think South took time to develop priorities that aligned with state, federal and sub-regional planning. RDA Tasmania is specifically mentioned under section 2.4. Listings were amended to incorporate SERDA (sub-region) priorities.</p>	<p>RDA Tasmania was invited to speak at a LCC luncheon along with Hawthorn Football Club CEO to speak on the importance of having a clear strategy and unified voice. The LCC have become champions of this approach.</p> <p>Priorities of the local, regional and state bodies are more closely aligned and cross-referenced than in the previous Annual Plan.</p> <p>As a result of the SERDA report and Think South priorities, the airport roundabout is now a state government priority. Sorell and Brighton local councils have now been included in the Department of State Growth's metropolitan transport reference group.</p>

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>					
		<i>Measured by (KPI):</i> Integrate findings of Northern Tasmania Manufacturing Mapping report into Regional Plan and identify the recommendations that RDA Tasmania can play a facilitating role with by Dec 2015. (KT – Supporting) Quantitative: Participate in delivery of recommendations. Qualitative: Successful delivery of a recommendation.	1 3	RDA Tasmania participated in three meetings of the Project Group Report released November 2015. This included attendance to the presentations on findings at Launceston Chamber of Commerce for the project group, Bell Bay Economic Development Committee, and an afternoon session at Tailrace for broader stakeholders.	The project was designed to find out how best to help the manufacturing sector. Key findings were that businesses want help with these priorities in: <ul style="list-style-type: none"> • Skills • Business planning & development • Knowledge & market intelligence • Promotion of industry capability • Addressing vulnerabilities/dependencies on key customers • Collaboration • Innovation 	This information helped inform the West Melbourne Study Tour organised for the Bell Bay Econ Dev Committee by RDA Tasmania, which helped local business and government stakeholders understand how another region is developing their manufacturing sector.

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
		<p>A prospectus of industrial precincts in northern Tasmania made publicly available by June 2016. (KT – Lead)</p> <p>Quantitative: Create a prospectus.</p> <p>Qualitative: Extent to which it promotes and attracts investment.</p>	<p>3</p>	<p>SGS Economics and Planning were commissioned to create technical guides for the main industrial precincts of Northern Tasmania, this included complimentary interactive map with information per lot.</p> <p>A partnership group of RDA Tasmania, Coordinator-General, Northern Tasmania Development Corporation (NTDC), Northern Midlands Council, George Town Council (GTC), Meander Valley Council (MVC), and Launceston City Council (LCC) oversaw the project.</p>	<p>RDA Tasmania identified the recommendation made by SGS to make technical information accessible and introduced this to the project group, mobilising them to fund technical guides and interactive maps.</p> <p>The Bell Bay prospectus was released in Sept 2015 and was featured in the Tas Gov delegation to China. Translink and Westbury prospectuses to be out by early 2016.</p>	<p>It had an impact in relation to being one of the only projects where the region has collaborated for economic development.</p>
				<p>RDA Tasmania worked with Burnie City Council to develop a Burnie CBD Master plan template for redevelopment of the main CBD.</p>	<p>Burnie Council appointed GHD to prepare a CBD Masterplan and Settlement Plan for industrial land. RDA Tasmania have a role on the steering committee and committed funding to develop the components of the CBD plan that identify infrastructure needs to support economic growth.</p> <p>A community consultation with 100 community representatives has been held to hear views on the proposed redevelopment.</p>	<p>Once the Burnie CBD master plan has been endorsed by community and key stakeholders, projects will be shaped for support funding through appropriate regional economic development programs.</p>

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
	Identify opportunities for the region to benefit from further engagement with Asian markets.	Department of State Growth (TasInvest) presents to RDA Tasmania Committee about Tasmanian Government's Asian engagement by June 2016. (CP – Lead) Quantitative: Number of critical issues Qualitative: How we use that information to support investment	1	A date suitable to both parties could not be reached.		

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
		<p>Completion of a business case for a northern Tasmanian industry assistance package by December 2015. (KT – Lead)</p> <p>Quantitative: Create a business case.</p> <p>Qualitative: Extent to which it promotes and attracts investment.</p>	3	<p>This was originally planned for the Asian Business Engagement program from AusTrade, but the program is now closed to any new applications. Rick Dunn (MVC) and Bruce Williams (LCC) have approval from NTD Corporation to develop an Asian engagement strategy for NTD which will be a project of the Regional Futures Plan.</p> <p>RDA Tasmania staff have attended information sessions on exporting held by Trade Start, AusTrade and the TCCI.</p> <p>RDA Tasmania and Coordinator-General organised the training for local government on how to welcome trade delegations.</p> <p>RDA Tasmania supported a welcome reception for a delegation from Liupanshui (Guizhou Province) with NTDC.</p>	<p>RDA Tasmania have maintained an interest by promoting the opportunities from a greater awareness of Asian engagement.</p> <p>This has been mostly ad hoc initiatives, delivered in partnerships as the opportunities arise.</p> <p>RDA Tasmania secured additional funding from LGAT, NTDC, Cradle Coast Authority (CCA) and Think South enabling participation beyond the Tasmanian Government and RDA Tasmania to attend these forums.</p> <p>RDA Tasmania, along with NTDC, spoke at a forum in Melbourne with 200 Chinese delegates to promote Tasmania.</p>	<p>The project is underway.</p> <p>RDA Tasmania have been able to promote these sessions through our networks.</p> <p>The training sessions were well subscribed and received positive feedback. 35 people attended the two sessions.</p> <p>Engagement continues through NTDC.</p>

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
		<p>Incorporate infrastructure investment priorities from the Tourism Industry Council Tasmania into RDA Tas project listing.</p> <p>(JN – Lead)</p> <p>Quantitative: Number of priority projects noted.</p> <p>Qualitative: How we use that information to support investment.</p>	1 2	<p>The Tourism Industry Council Tasmania (TICT) is focused on access to the state, Cradle Mountain upgrade; the Three Capes Track, the Hobart Waterfront and the Tarkine as its policy priorities.</p>	<p>Cradle Mountain and tourism road infrastructure has been put forward by the RDA Tasmania Chair as a regional priority. The Cradle Mountain project was committed \$1 million of funding by the federal coalition government.</p>	<p>The funding has been made available by the Australian Government to undertake further business case analysis of the Cradle Mountain proposal.</p>
				<p>The State Government has announced the development of a state Mountain Bike/ Cycling Strategy to be coordinated through State Growth.</p>	<p>RDA Tasmania has offered its support to a coordinated approach and is continuing to liaise with the Tasmanian Government.</p>	<p>The process has only just commenced.</p>
				<p>RDA Tasmania has assisted East Coast Tourism to develop a consultancy brief for a Public Infrastructure Audit to highlight priorities government owned infrastructure impacted by the growth in tourism visitation.</p>	<p>East Coast Tourism is finalising the budget to send out a request for quotes.</p>	<p>The project is awaiting final approval and budget.</p>
	Assist the regional bodies to develop Regional Economic Development strategies.		2 4	<p>The Regional Economic Development platform development process is ongoing with the delivery of a draft document expected to be completed in March 2017. The economic analysis for the North West Tasmanian region was supported with funding support from RDA Tasmania.</p>	<p>The economic analysis for the North West Tasmanian region will then set the platform for further analysis and development of the Regional Economic Development Platform. The Cradle Coast Authority will deliver the draft plan in 2017.</p>	<p>The Regional Economic Development Platform will bring together the nine councils under the Cradle Coast Authority and encourage them to collaborate on mutually beneficial economic development projects that will drive employment, skill development and liveability outcomes for the region. This reporting will support the RDA Tasmania regional planning process.</p>

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
		<p>SERDA South East Economic Infrastructure Plan endorsed by SERDA and submitted to Cabinet in August 2015.</p> <p>(JN – Lead)</p> <p>Quantitative: Involvement in process and resources committed.</p> <p>Qualitative: Collaborative method employed to identify regional project priorities.</p>	<p>2 3 4</p>	<p>RDA Tasmania and the South East Regional Development Association (SERDA) made up of Clarence City, Sorell, Tasman and Glamorgan Spring Bay Councils identified that a large number of developments had been approved in SE Tasmania, but this growth lacked strategic oversight regarding the impact on common infrastructure such as energy, roads and services. An Economic Infrastructure Development Study was proposed for SE Tasmania.</p> <p>RDA Tasmania was integral in developing the idea, assisting SERDA to scope and fund the project, draft a brief and employ a coordinator for the consultancy work.</p> <p>A meeting was held with SERDA and RDA Tasmania at the request of Eric Hutchinson MP to update the member for parliament on the SERDA priorities.</p>	<p>RDA Tasmania drove the development of the project scope and set timelines for funding expenditure.</p> <p>It was difficult for an individual council to lead the project when each council had its own local priorities. The neutral position of RDA Tasmania gave it a unique advantage in facilitating the outcome.</p> <p>The final report was completed in August 2015.</p> <p>The SERDA report has been positively received by both local and state government and distributed to stakeholders.</p>	<p>The SERDA report resulted in a greater shared understanding of regional priorities, demographics, growth and opportunities.</p> <p>Priorities identified are being used to guide investment, focus resources and input into government policy.</p> <p>The SERDA Plan was endorsed by State Cabinet in October 2015.</p> <p>The airport roundabout is now a state government priority.</p> <p>Sorell and Brighton councils have now been included in the Department of State Growth's metropolitan transport reference group.</p> <p>SERDA is working with Skills Tasmania to develop a skills demand study.</p> <p>East Coast Tourism is developing a public infrastructure audit in response to current and projected tourism growth outlined in the report.</p>

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
		<p>Regional Futures Plan endorsed by northern councils by June 2016.</p> <p>(KT – Lead)</p> <p>Quantitative: Involvement in process and resources committed.</p> <p>Qualitative: Collaborative method employed to identify regional project priorities.</p>	<p>2 3 4</p>	<p>RDA Tasmania has been participating in ongoing project team work and activities, including a leading role on the industrial prospectus project.</p> <p>RDA Tasmania co-sponsored a business lunch 'Building Economic Momentum' with Stewart Fox, CEO Hawthorn Football Club, talking about their club strategy and how this related to regional development.</p> <p>RDA Tasmania is participating in NTDC's Regional Champions program.</p>	<p>RDA Tasmania played a key role encouraging the engagement of the Business community into the Regional Futures Plan. We were able to influence the design and delivery of NTDC's Regional Futures Plan and help stakeholders move towards a collaborative regional economic development model.</p>	<p>The Launceston Chamber of Commerce are now key stakeholders in the Regional Futures Plan alongside local government.</p>
	<p>Monitor, assess and distribute information on the economic status of each sub-region of Tasmania, which can support wealth creation and economic development decisions for each sub-region.</p>	<p>Attend key information sharing and networking events hosted by organisations such as TCCI, Launceston Chamber of Commerce, Devonport Chamber of Commerce as well as sector specific events.</p> <p>(All Staff – Lead)</p> <p>Quantitative: Number of events attended.</p> <p>Qualitative: Valuable outcomes reported back.</p>	<p>1 2</p>	<p>RDA Tasmania has attended a number of events, forums and symposiums hosted by industry and regional bodies. A number of these activities have included RDA Tasmania as an active participant, contributor and presenter.</p>	<p>There is clear alignment between what we have done and the Regional Plan. Activates and events have included:</p> <ul style="list-style-type: none"> • Sense T research project showcase. • TCCI, Deloitte and AusIndustry Innovation Research and Development forum. • TCCI and TasCOSS launch of the Tasmania Report. • UTAS research symposium. • AusTrade China e-commerce. • NRM North AGM. 	<p>RDA Tasmania's recommendations to the King Island Council will lead to improved project planning and collaboration between stakeholders.</p> <p>An outcome from the visit has been the commencement of a project between King Island Chamber of Commerce and Skills Tasmania to undertake a workforce development plan.</p>

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7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
					<ul style="list-style-type: none"> • L'ton Chamber of Commerce Manufacturing Development Briefing. • Andrew Lang biomass presentation. • NRM North 'Support Crew' farm sustainability program launch. • Northern Young Professional Network Youth Unemployment Forum. • ACELG Research Excellence Conference. • LGAT Conference. • LGMA Conference. • East Coast Regional Innovation Action Session. • TFGA Policy Forum. • Cross Pollinate (SPROUT) Conference. • Bike Futures Conference. • BOFA Innovation Forum. • Launceston Chamber of Commerce Awards. • Fert Isle Flinders Forum. 	

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>		RDA Tasmania Committee visited King Island in April 2016 to meet local leaders and assess infrastructure investment needs for the tourism and industry sectors.	<p>The visit and resulting report will help shape the focus for developing a business case for essential infrastructure on the island. Collaboration with tiers of government and other councils will also be encouraged.</p> <p>A summary report of observations and findings was circulated to King Island Council and the Cradle Coast Authority to inform and help develop future strategies for infrastructure investment.</p>	<p>RDA Tasmania's recommendations to the King Island Council will lead to improved project planning and collaboration between stakeholders.</p> <p>An outcome from the visit has been a commencement of a project between King Island Chamber of Commerce and Skills Tasmania to undertake a workforce development plan.</p>
		<p>Maintain a record of information sharing and distribution to stakeholders.</p> <p>(All Staff – Lead)</p> <p>Quantitative: regional profiles included in the Regional Plan</p> <p>Qualitative: positive outcomes from activity noted.</p>	<p>1 2</p>	The new RDA Tasmania website contains all known regional economic development projects for Tasmania. Each project is rated according to criteria and locations are identified.	This list is a valuable reference tool for RDA Tasmania and the Dept to understand where economic development opportunities are, the nature of proposed projects and their potential to support identified outcomes.	Regular updating of the project list (as projects are funded or commenced) ensures up to date knowledge and understanding of regional activities.

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
7.1.2 Investment in enabling infrastructure that improves economic productivity.	Identify and maintain a register of key infrastructure projects that support economic growth and wealth creation.	Membership of groups and liaison with Infrastructure Tasmania to identify key infrastructure projects. Groups Include: Bell Bay, SERDA, Great Eastern Drive, CCA, NTDC, Think South, and Regional Tourism bodies. (All staff – Lead) Quantitative: Number of projects in register. Qualitative: The influence we have in identifying priority projects through various groups.	3 4	RDA Tasmania's new website includes a detailed database for project assessment. Feature articles such as Key Projects promote projects we have supported. As of May 2016 - The database contains 42 different projects from 30 different proponents. RDA Tasmania produced and distributed the information sheet "Key Principles of a Successful Economic Development Project".	The information sheet summarises principles from regional development theory and the assessment criterion from different iterations for regional development funding.	RDA Tasmania is widely recognised as a source of help for project development. For example, 26 of the 27 projects submitted for NSRF Round III were projects RDA Tasmania had some form of involvement with.
	Develop and implement project proposals in key infrastructure in identified economic growth sectors including: tourism, dairy and irrigated agriculture.	Number of projects that are commenced, implemented, completed or made investment ready. Quantitative: Number of projects we have input into. Qualitative: The influence we have in progressing priority infrastructure projects towards completion.	3 4 5	RDA Tasmania is widely recognised as a source of help for project development for the National Stronger Regions Fund, as well as other projects that influence economic and regional development. Northern Projects: 21 different projects from 14 different proponents. Southern Projects: 18 different projects from 14 different proponents.	RDA Tasmania has had strong success in gaining federal government funding through National Stronger Regions Projects when compared to the other 55 RDA committees across Australia. Northern Projects: 2 projects funded. 10 applying for funds 13 still in development	The impact of NSRF will become more apparent once the projects are completed, however the project expenditure will have a positive impact on the local economy. NSRF Round One Success: Devonport Living City \$9,999,000 NE Rail Trail \$1,470,000 Launceston PCYC \$69,956 3 out of 51 projects = 5.8% \$11,538,956 out of \$212,253,603 = 5.4%

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7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
				<p>King Island Waste Management Project and Airport Upgrade Project.</p>	<p>Southern Projects: 3 projects funded 11 applying for funding 4 still in development This project was submitted for funding under NSRF Round 3 and advice was provided by the RDA Tasmania committee to help develop the funding application.</p>	<p>NSRF Round Two Success: George Town Waste Transfer \$350,000 Launceston City Mission Renewable Energy \$107,975 Southern Midlands Integrated Skills Hub \$309,500 3 out of 111 projects = 2.7% \$767,475 out of \$293,434,371 = 0.2 %</p> <p>Other: Kangaroo Bay Redevelopment \$5 million federal funding support. Hobart Airport \$100 million runway extension and airport upgrades with the Master Plan approved in December 2015. The RDA Tasmania visit to King Island noted the importance of the King Island Waste Management Project and Airport Upgrade. RDA Tasmania provided a letter of support to KI Council as part of the NSRF application process.</p>

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
7.1.3 Improvement of Tasmania's transport logistics and freight services.	Continue to provide Secretariat support to Tasmanian Logistics Committee (TLC) to work with industry and government on better outcomes for Tasmanian Exporters.	Ongoing administration as required. (MB – Lead) Quantitative: 4 meetings a year. Qualitative: Quality advice to Government on critical issues.	2 3	RDA Tasmania provides ongoing Secretariat support to Tasmanian Logistics Committee. RDA Tasmania continues to work with the key stakeholders in Tasmania's freight industry to help provide advice to government.	RDA Tasmania continued sharing of information and facilitated an exchange of knowledge and learnings about freight amongst the TLC, this also fed into the RDA Tasmania regional plan. The TLC provided a formal response to Infrastructure Tasmania's draft Integrated Freight Strategy.	RDA Tasmania is acknowledged as having a valuable role to play in freight as a conduit for information sharing between government and industry. The TLC continues to seek advice and comment from RDA Tasmania on matters relating to freight logistics in Tasmania.
	Provide information on extension to Tasmanian Freight Equalisation Scheme for international exports scheduled to commence on 1 January 2016.	Prepare and deliver 3 regional workshops in November 2015 – subject to the release of Ministerial Directions on the enhanced TFES. (MB – Lead) Quantitative: 3 regional workshops delivered state-wide. Qualitative: Businesses engage with extended TFES to increase off-island trade and contribute towards economic growth in Tasmania (e.g. stories about how businesses grow). What has TFES enabled?	2 3 5	RDA Tasmania and TCCI Freight Forums were held on the 27th of April in Hobart (morning) and Launceston (afternoon).	2 Forums were held, one in Hobart (55 attendees) and one in Launceston (53 attendees). A summary report of findings and main discussion points was prepared and circulated to the Dept of Infrastructure and Regional Development for information and reference.	Representatives from the Dept of Infrastructure and Regional Development and Infrastructure Tasmania acknowledged the value of these forums and RDA Tasmania's involvement to better understand the views of industry in respect to freight and logistics.

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
7.1.4 Improvement of transport to facilitate labour mobility.	Support projects that improve interchange or encourage active transport in major employment areas.	Number of projects that are commenced, implemented, completed or made investment ready. Quantitative: Number of projects we have input into. Qualitative: The influence we have in progressing priority infrastructure projects towards completion.		As a result of the joint project with RDA Tasmania and TasCOSS, TasCOSS have submitted proposals to the State Government about improvements to public transport.	RDA Tasmania is supporting TasCOSS in seeking funding for a transport study in South East Tasmania.	TasCOSS was unsuccessful in gaining funding through the 2016-17 State Budget and is looking at alternative options.
				The State Government is reviewing the Transport Access Strategy that is due to be released for comment.	RDA Tasmania will respond to the request for feedback on the draft Transport Access Strategy.	The process of opening the draft transport access strategy to comment is expected to commence in July 2016.
				The Launceston City Heart project will improve labour mobility for CBD workers.	City Of Launceston had the project ready to submit for NSRF Rd III.	The City Heart project received a funding commitment in the 2016 federal election.
				RDA Tasmania attended the Bicycle Networks conference in Launceston.		A project looking at cycling infrastructure is underway by Tourism Northern Tasmania; the recommendations could form a potential NSRF application.

7.1 EXPAND AND GROW ECONOMIC ACTIVITY IN TASMANIA

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
<p>7.1.5 Grow knowledge and networks through collaboration, innovation, and research and development within Tasmania.</p>	<p>Support projects which combine government, the private sector and the research sector to foster innovation.</p>	<p>Number of projects that are commenced, implemented, completed or made investment ready.</p> <p>Quantitative: Number of projects we have input into.</p> <p>Qualitative: The influence we have in progressing priority infrastructure projects towards completion.</p>	<p>3</p>	<p>RDA Tasmania works to identify and engage with projects that innovate through collaboration.</p> <p>One example is a knowledge tour of West Melbourne that RDA Tasmania organised for the Bell Bay Economic Development Group in conjunction with WMRDA. The study group included representation from Bell Bay businesses, Office of Coordinator General, Launceston Chamber of Commerce and RDA Tasmania. The mission was to identify factors that determine the success of economic development projects in an area of manufacturing and large industry.</p>	<p>A full itinerary was organised of ideas submitted by participants being matched to West Melbourne locations and organisations by WMRDA.</p> <p>Participants were surveyed following the tour and reported that RDA Tasmania had helped them increase their understanding of collaborative economic development.</p>	<p>West Melbourne demonstrated that industry has to be at the centre of economic development. Traditionally in Tasmania government has driven economic development. Industry at Bell Bay is now forming a business-led steering group and is funding a project officer to deliver various initiatives including some observed in West Melbourne.</p>
				<p>RDA Tasmania is part of a four person steering group for the newly established Hobart Chapter of the Public Service Innovation Network.</p>	<p>The PSIN has held two events, with strong turn out and increasing membership numbers from each event. The Australian Innovation Research Centre from UTas has become an active member.</p>	<p>At the April PSIN meeting it was put forward by RDA Tasmania that the value of sharing local experiences should be extended. As a result, a story-telling event will be held for Innovation Month (July 2016).</p>
				<p>RDA Tasmania has participated in research for the Peter Underwood Centre that is conducting research on pre-tertiary education in Tasmania.</p>	<p>The research is being collated.</p>	<p>RDA Tasmania has been invited to participate in a monthly meeting commencing August 2016 to hear about the progress of and current issues for the Peter Underwood Centre.</p>

7.2 INCREASE COLLABORATION AND EFFICIENCIES BETWEEN FEDERAL, STATE AND LOCAL GOVERNMENT

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
7.2.1 Facilitate regular dialogue and engagement with the Australian Government including the Joint Australian Tasmanian Economic Council (JATEC) and the Major Projects Approvals Agency to identify opportunities for collaboration, identify inefficiencies and develop regional projects.	Work with industry members of JATEC to identify new and ongoing opportunities for RDA Tasmania to support.	RDA Tasmania playing a support role for one project identified by JATEC by June 2016. (MB – Lead) Quantitative: Number of opportunities identified. Qualitative: Value added to Tas economy.	3 4	No further action at this time.		
	Regular engagement with Department of Infrastructure and Regional Development, Department of Employment, Department of Industry and Department of Human Services.	Staff meet regularly with Government stakeholders. (All Staff – Lead) Quantitative: Meetings attended and programs and initiatives we promote. Qualitative: Supporting uptake of Government programs.	2	Participated in the following meetings, policy papers and reviews: <ul style="list-style-type: none"> • Department of Employment Regional Advisory Group. • ABS Future Directions of Regional Statistics. • Department of Education's Education Act Review. • Review of the Regional Economic Development Guide by the Department of Infrastructure and Economic Development. • Hobart Capital City Strategic Plan 2015–2025. 	RDA Tasmania regularly attends the regional advisory group meetings with state and federal departments which were a valuable forum to share information and activities. Our input was appreciated into state and federal policy reviews. RDA Tasmania used its stakeholder networks to ensure relevant organisations were involved and informed of key issues.	RDA Tasmania was able to bring Department of Employment into discussions on the East Coast about skills for employment. Excellent sharing of information in respect of initiatives and programs currently being supported by various State and Federal government departments. Meetings between Economic Development officers have gone on to establish collaborative projects including one looking at the state-wide purchasing of economic data.

7.2 INCREASE COLLABORATION AND EFFICIENCIES BETWEEN FEDERAL, STATE AND LOCAL GOVERNMENT

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>		<ul style="list-style-type: none"> • State Government Population Strategy. • NRM Strategy for Southern Tasmanian 2015-2020. • Meeting of Economic Development officers of the north, NTDC and the Launceston Chamber of Commerce on subjects including; forestry, NBN, economic data. 		
				RDA Tasmania plans to host a forum for southern councils GMs, Mayors and Economic Development Officers with Think South in September 2016.	The forums were delayed due to the announcement of the July 2016 federal election.	Forums are scheduled to proceed in 2016 – 2017.
7.2.2 Engage with the Tasmanian Government including the Department of State Growth, Office of the Coordinator General, Infrastructure Tasmania and other stakeholders to support the creation of a more strategic focus on policy and projects that leverage economic growth.	Share and receive information and have regular meetings with Government stakeholders on regional economic development issues, activities and projects.	Participation in monthly office 'hub' meetings. (All Staff – Lead) Quantitative: Meetings attended. Qualitative: Collaborative projects and regional intelligence.	2 5	RDA Tasmania resurrected the northern hub monthly meeting. RDA Tasmania convenes and chairs these meetings. All RDA Tasmania staff continue relationship building and contact with State Growth including the Coordinator General, Skills Response, Skills Tas and Tourism and Events.	11 separate organisations sharing an office now have a platform to identify areas for collaboration. Sharing of information across levels of government on grants and projects through informal and collaborative networks.	We have been able to help promote Government programmes and events to our networks. Consideration is being given to establish a similar committee in the south. Clients seeking funding often approach different parts of government and through the sharing of information we were able to support projects with full knowledge of the options available.

7.2 INCREASE COLLABORATION AND EFFICIENCIES BETWEEN FEDERAL, STATE AND LOCAL GOVERNMENT

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<p><i>Business Plan Activities and Projects:</i></p>	<p><i>Measured by (KPI):</i></p> <p>Attend key information sharing and networking events hosted by state, local and Australian government departments.</p> <p>(All Staff – Lead)</p> <p>Quantitative: Number of events.</p> <p>Qualitative: Collaborative projects and regional intelligence.</p>	<p>3 5</p>	<p>RDA Tasmania attended a wide range events coordinated by various levels of government including:</p> <ul style="list-style-type: none"> • AusTrade China e-commerce LCoC Manufacturing Development Briefing. • Andrew Lang biomass presentation. • ACELG Research Excellence Conference. • LGAT Conference. • LGMA Conference. • East Coast Regional Innovation Action Session. • LGPA Tas Conference. • NSRF information sessions. • PSIN meetings. • East Coast Community Economic Network. • Hobart City Council Community Network. • East Coast Destination Tourism Strategic Planning. 	<p>There is a clear alignment between what we have done and the Regional Plan. RDA Tasmania is often asked to provide information and comment at events. For instance, at the southern NSRF information session RDA Tasmania was asked to give an overview of how RDA Tasmania could assist applicants.</p>	<p>These activities help build relationships and raise the profile of RDA Tasmania.</p> <p>5 new inquiries were received by RDA Tasmania south as a result of attending the NSRF information session.</p>

7.2 INCREASE COLLABORATION AND EFFICIENCIES BETWEEN FEDERAL, STATE AND LOCAL GOVERNMENT

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
<p>7.2.3 Support the role of regional council bodies and state bodies representing local government (LGAT and LGMA) in encouraging collaboration, strategic decision-making and identifying regional priorities.</p>	<p>Support the development and implementation of regional economic development planning initiatives.</p>	<p>Participation, assistance with and communication of initiatives. (All staff – supporting). Quantitative: Number of working groups, number of plans developed, number of plans put into action. Qualitative: Agreement on regional priorities.</p>	<p>3</p>	<p>RDA Tasmania works closely with state and regional council bodies, attending the LGAT and LGMA Annual Conferences and being involved in local sub-committees and projects.</p> <p>In the Cradle Coast region, RDA Tasmania is integrated into the development of the Regional Economic Development platform development process is ongoing, with the draft document expected to be available for consideration in March 2017.</p> <p>The SERDA Plan was developed for SE councils with the support of RDA Tasmania.</p>	<p>RDA Tasmania is working with LGAT on projects such as Heavy Vehicles compliance and staff attend local LGMA meetings and events.</p> <p>The economic analysis for the Cradle Coast region has been delivered with funding support of RDA Tasmania. This will then set the platform for further analysis and development of the Regional Economic Development Platform. The Cradle Coast Authority will deliver the draft plan in 2017.</p> <p>The SERDA plan infrastructure and investment priorities have been encompassed into Think South priorities and endorsed by State Cabinet.</p>	<p>RDA Tasmania is increasingly recognised for the neutral facilitating role it can play in bringing together local councils.</p> <p>The Regional Economic Development Platform brings together the nine councils under the Cradle Coast Authority to collaborate on economic development projects to drive employment, skill development and liveability outcomes for the region.</p> <p>The Hobart Airport roundabout is now a state government priority and has federal funding commitment.</p>

7.2 INCREASE COLLABORATION AND EFFICIENCIES BETWEEN FEDERAL, STATE AND LOCAL GOVERNMENT

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
	Partner with regional bodies to hold forums and events to facilitate information sharing and discussion on economic development issues.	Hold a minimum of two forums jointly with regional council bodies by June 2016. (All staff - lead) Quantitative: Forums held. Qualitative: Increased dedication to regional collaboration. Increased understanding of regional economic development.	3 5	In northern Tasmania, through the Regional Futures Plan, RDA Tasmania met with the Economic Development officers of the north, NTDC and the Launceston Chamber of Commerce on subjects including; forestry, NBN, economic data. A forum for southern councils GMs, Mayors and Economic Development Officers has been proposed for September 2016.	RDA Tasmania used its stakeholder networks to ensure relevant organisations were represented at the meeting. The forums were delayed due to the announcement of the July 2016 federal election.	The meetings have gone onto establish collaborative projects including one looking at the state-wide purchasing of economic data. Forums are scheduled to proceed in 2016 – 2017.
7.2.4 Promote Australian and State Government programmes that meet local economic development priorities and maximise strategic government investment in the region.	Communication with all stakeholders.	Information on government programs posted on social media and distributed through e-news. (CP – Lead) Quantitative: Number of posts. 12 e-news per year. Qualitative: Increased awareness of government programs.	3 5	RDA Tasmania staff in each region distributed direct NSRF emails to local government and other stakeholders with information, updates, reminders and data sources. RDA Tasmania has coordinated with Dept of State Growth (DSG) and LGAT to prioritise local government bridges funding through the Bridges Renewal programme and Tasmania is a leader in responding to the changed Heavy Vehicles legislation.	A record number of applications were put forward in NSRF Round 3. Regional priorities have been identified by southern councils for bridges and freight network funding. However, the TLC2-4 vehicle category licence expires in November 2016 and further funds are required. State Government has committed \$400K and a further \$400K is being sought.	Successful NSRF Round 3 applicants are yet to be announced. Tasmania is a leader in the process of aligning with the new Heavy Vehicle legislation and changing licensing issues. However, recent flood events have impacted on construction and repair priorities (there are only 3 bridge contractors in the state).

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	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
		<p>RDA Tasmania to compare priority activities and strategies with TCCI, regional council bodies and key industries.</p> <p>(All staff – Lead)</p> <p>Quantitative: At least one meeting with each key stakeholder.</p> <p>Qualitative: A commitment to a shared process of identifying strategies collaboratively. Shared priorities identified and aligned.</p>	3 5	<p>RDA Tasmania did not take a trade booth at the 2015 LGMA or LGAT conferences.</p> <p>A forum for southern councils GMs, Mayors and Economic Development Officers has been proposed for September 2016.</p>	In 2015 RDA Tasmania sponsored key session at both conference and staff attended conferences as delegates.	RDA Tasmania and our profile within the local governed sector of Tasmania continues to remain strong and respected.
7.2.5 Engage with Ministerial offices and local State and Federal representatives to provide advice and knowledge on local and regional economic development.	Make submissions to Productivity Commission and Senate inquiries that relate to regional economic development in Tasmania.	<p>Completion of submission by inquiry deadline.</p> <p>(All Staff – Lead)</p> <p>Quantitative: Number of submissions.</p> <p>Qualitative: Greater understanding of the region.</p>	2	<p>RDA Tasmania provided input into a number of Inquiries. These included:</p> <ul style="list-style-type: none"> • Senate Inquiry into The Role and Contribution of Regional Capitals. • Senate Inquiry into Super Trawlers. • Senate Inquiry on the Fin Fish aquaculture industry in Tasmania. • Feedback on Smart Cities draft policy. • Feedback on the Tasmanian Integrated Freight Strategy. • Feedback on the Australian Infrastructure Audit. • Reviewing the Regional Economic Development Guide. 	<p>RDA Tasmania gave testimony at Regional Capitals inquiry hearing in Launceston.</p> <p>RDA Tasmania liaised with industry stakeholders on each relevant submission.</p>	RDA Tasmania's input has been acknowledged within the various processes.

7.2 INCREASE COLLABORATION AND EFFICIENCIES BETWEEN FEDERAL, STATE AND LOCAL GOVERNMENT

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	Measured by (KPI):				
	Meeting / regular dialogue with local representatives and their offices on regional development opportunities and project initiatives.	Liaise with Ministers on issues and projects. (All Staff – Lead) Quantitative: Number of meetings. Number of projects. Qualitative: Building stronger relationships.	3 5	Hosted meeting between National farmers Federation (NFF) and Eric Hutchinson to explore growing Tasmania's exports to China. Joint meeting with SERDA, RDA Tasmania and Eric Hutchinson regarding regional infrastructure priorities.	Engagement with NFF identified their preferred system to grow Tasmanian exports. RDA Tasmania was integral in driving the process to develop the SERDA report.	On the back of this meeting we were able to facilitate a meeting between NFF and the Coordinator-General. The airport roundabout is now a state government priority and has been allocated federal funds.

7.3 IMPROVE LITERACY, NUMERACY AND EDUCATION LEVELS WITHIN THE TASMANIAN COMMUNITY

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
7.3.1 Raise educational attainment levels of Tasmanian school leavers.	Support projects that link school age education with the world of work.	Support of projects, programs and initiatives (e.g. NextGen, Beacon and the new Peter Underwood Centre for Educational Attainment). Quantitative: Number of groups we work with, number of projects delivered. Qualitative: Increased confidence in Tasmanian education system and youth retention, development and training.	2	RDA Tasmania has made strong commitment to the Beacon Foundation, particularly through the Business Partnership Groups (BPGs) in each region, including the following activities: <ul style="list-style-type: none"> Participate in Beacon Foundation Business Partnership Group (BPG) for Cressy District High School and Campbell Town District High School. Co-teach Geography, contemporary issues and English with a Year 9/10 class at Prospect High School. 	Beacon BPGs take the burden of making students 'work ready' off the school, something that industry feedback suggests schools haven't been doing well. RDA Tasmania brought real regional issues into classroom discussions and presented 6 financial literacy sessions with more planned for other participating NW schools later in 2016. High attendance and positive feedback at the first two meetings of the Northern Suburbs Business	Businesses are reporting that through their involvement they are identifying future recruits and are able to help shape these individuals pathways to employment Students have learnt that skills in research, analysis and persuasive writing will help them in any career, and they have a better understanding about jobs that exist in the public and not-for-profit sector. There has been continued demand for financial literacy presentations

7.3 IMPROVE LITERACY, NUMERACY AND EDUCATION LEVELS WITHIN THE TASMANIAN COMMUNITY

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<p><i>Business Plan Activities and Projects:</i></p>	<p>Measured by (KPI):</p>		<ul style="list-style-type: none"> • Chair the joint Newstead College and prospect high school BPG • RDA Tasmania presented a Financial Literacy program to Grade 10 students at high schools in NW • RDA Tasmania is Chair of the Hobart Northern Suburbs Business Partnership Group. <p>RDA Tasmania staff actively participated in the NextGen program in all regions.</p>	<p>Group. A paper by RDA Tasmania on recent youth, employment and economic data was distributed to members.</p> <p>RDA Tasmania staff used their experience in simplifying project management to relate to students about their business ideas. 36 teams participated across the state, totaling almost 300 students participated in the three events (Hobart, Launceston and Burnie).</p>	<p>with positive feedback after each forum.</p> <p>RDA Tasmania has been invited to attend High Impact Program Training (HIP) and interview training with Beacon.</p> <p>RDA Tasmania has maintained and increased our involvement in the program over the last 3 years. Data on the impact of the Next Gen program indicates:</p> <ul style="list-style-type: none"> • Increased skill and business knowledge of attendees • Increased likelihood that students involved will go on to further study <p>The entrepreneurialism of high school students has encouraged TasTAFE to begin entrepreneurship training for students.</p>
	<p>Lobby on literacy and numeracy as a driver of regional economic development.</p>	<p>Identifying and aligning priority activities with key stakeholders.</p> <p>Quantitative: Number of groups we work with, number of projects delivered.</p> <p>Qualitative: Increased confidence in Tasmanian education system.</p>	<p>1</p>	<p>RDA Tasmania discussed with Beacon Foundation, Launceston Chamber of Commerce and NTDC creating a case for manufacturing themed co-delivery of STEM education.</p>		<p>This has not been continued due to adequate existing programs.</p>

7.3 IMPROVE LITERACY, NUMERACY AND EDUCATION LEVELS WITHIN THE TASMANIAN COMMUNITY

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	Measured by (KPI):				
7.3.2 Produce a skilled workforce for the future.	Improve the life skills and leadership qualities of Tasmania's workforce.	<p>Projects and programs delivered that improve industry skills and human capital including linking and aligning with Skills Tasmania, TasTAFE and the University of Tasmania and the outcomes of the OECD Workshop on Job Creation and Local Economic Development (2015).</p> <p>Quantitative: Number of groups we work with, number of projects delivered.</p> <p>Qualitative: Increased confidence in Tasmanian industry competitiveness and leadership.</p>	3	<p>RDA Tasmania was on the steering group of the Northern Manufacturing Development report. This study investigated the supply chains of northern Tasmania's largest manufacturers.</p> <p>RDA Tasmania worked with Derwent Valley Council (DVC) on a project to train and employ local people to meet shortages in labour supply. The DVC has an MOU with Huon Valley Works, an organisation piloting a local labour model in Geeveston to work together and share the backend wages and administration software.</p> <p>Information from the OECD Workshop on Job Creation and Local Economic Development passed on TasCOSS by RDA Tasmania to support project work in local and regional employment initiatives.</p> <p>RDA Tasmania supports the activities of the Tasmanian Leaders program.</p>	<p>RDA Tasmania used its insight from its Regional Plan and stakeholder feedback to encourage assessment of manufacturing workforce development, which was subsequently investigated by report authors the AI Group.</p> <p>This depends on the Round 3 NSRF submission. DVC has an MOU with Huon Valley Works and is working with State Government's Skills Response Unit on the advice of RDA Tasmania. Huon Valley Works has a 2 year funding term to establish their local labour model. RDA Tasmania was involved in the initial project idea 3 years ago and introduced Huon Valley Works to the Skills Response Unit.</p> <p>TasCOSS is seeking funding for a SE Tas study on transport access to work and training – RDA Tasmania assisted in developing the project brief.</p> <p>The panel, facilitated by Rick Dunn, Director of Economic Development at Meander Valley Council, explored 'Tasmania's role in the Asian tiger economy', and</p>	<p>The Northern Manufacturing Development report identified that businesses considered their staff as their greatest asset but also claimed skill shortages were their biggest obstacle. As a result workforce development was put forward as a key recommendation.</p> <p>It is too early to tell.</p> <p>The Huon Valley project will report on outcomes after the pilot period concludes in April 2016.</p> <p>TasCOSS is yet to secure project funding.</p> <p>Tasmanian Leaders Program participants were joined by their employers, TLP Alumni, and local business and community leaders and were provided a networking</p>

Continued next page

7.3 IMPROVE LITERACY, NUMERACY AND EDUCATION LEVELS WITHIN THE TASMANIAN COMMUNITY

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>			<p>included four experts: John Perry, Coordinator-General – of State Growth, Angela Yao, Executive Officer of the Australia China Business Council Tasmanian Branch and the Deputy Secretary of the Chinese Professional Association of Tasmania, Sally Chandler, International Trade Specialist – Tradestart, and Anton Kriz, Lecturer – University of Newcastle.</p> <p>Amanda Bond from the Northern Midlands Council received support to attend through our sponsorship</p> <p>RDA Tasmania assists in communicating and oversight of the physical assets in the Hobart office.</p>	<p>event after the panel. In total 60 people attended.</p>

7.4 ADDRESS THE NEEDS OF TASMANIA'S CHANGING DEMOGRAPHIC PROFILE

Regional Plan Priorities	What we said we would do		Related to Outcome	What did we do	How well did we do it	Did it have impact
	<i>Business Plan Activities and Projects:</i>	<i>Measured by (KPI):</i>				
7.4.1 Plan for Tasmania's future population needs.	Promote and encourage projects that leverage our unique demographic profile and develop the population Tasmania requires for the future.			<p>RDA Tasmania attended a forum on the State Government draft Population Strategy.</p> <p>The SERDA report has quantified the population, labour and tourism numbers for the SE region, some of which are vesting different to those being used (eg Education demand).</p>	<p>Unable to determine.</p> <p>Projects such as the airport roundabout upgrade and TasCOSS transport report are in response to the demographic profiling and population projections in the SERDA report.</p>	<p>Unable to determine.</p> <p>The airport roundabout is now a state government priority and further work is being considered to minimise the requirement to commute for school and work from growing outer suburbs.</p>

COMMITTEE PROFILE

Committee members of RDA Tasmania are committed volunteers who have been chosen by the Australian Government due to their understanding of, and experience in, a range of areas including their professional and industry background, community networks, skills and experience.

The RDA Tasmania Committee membership in 2015 – 16 was:

RDA TASMANIA COMMITTEE MEMBERSHIP 2014-15			
COMMITTEE MEMBER	POSITION	DESCRIPTION	STATUS
Mr Tom Black	Chair	Retired	Term expired 31 December 2016
Ms Louise Clark	Deputy Chair	Community Relations Specialist, Bell Bay Aluminium	Term expired 31 December 2016
Ms Madeleine Skerritt	Committee Member	Community Liaisons Consultant	Term expires 30 June 2018
Mr Bob Frost	Treasurer	Retired	Term expires 30 June 2018
Mr Tim Hess	Secretary Member	General Manager, Sales & Logistics, Petuna Group	Term expires 30 June 2018
Mrs Sally Chandler	Committee Member	International Trade Adviser, Tasmanian Chamber of Commerce and Industry	Term expires 30 June 2018
Mr Michael Bailey	Committee Member	Chief Executive Officer, Tasmanian Chamber of Commerce and Industry	Term expires 30 June 2018
Dr Don Thomson	Committee Member	Farmer and Consultant	Term expires 30 June 2018
Dr Bruce Williams	Committee Member	Economic Development Officer, Launceston City Council	Term expired 30 June 2016
Mr Paul Kregor	Committee Member	Practice Manager, Sorell Family Practice	Term expired 30 June 2016
Dr Christine Mucha	Committee Member	Non-Executive Director and Consulting	Term expired 30 June 2016
Prof Sue Kilpatrick	Committee Member	Pro Vice-Chancellor (Students), University of Tasmania	Term expired 30 June 2016
Ms Phyllis Pitchford	Committee Member	Aboriginal Elder	Resigned November 2015

STAFFING

Staffing for the Committee remained unchanged for the financial year.

NUMBER	POSITION	STAFF MEMBER	LOCATION
1	Chief Executive Officer	Craig Perkins	Launceston
3	Community and Strategic Development	Mike Brindley	North West
		Jen Newman	Hobart
		Kevin Turner	Launceston
1	Executive Assistant	Gale Singline	Launceston

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Tasmania

AUDITOR'S REPORT



INDEPENDENT AUDITOR'S REPORT TO THE COMMITTEE OF REGIONAL DEVELOPMENT AUSTRALIA - TASMANIA

Scope

We have audited the accompanying financial report, being a special purpose financial report, of Regional Development Australia - Tasmania, which comprises of a balance sheet as at 30th June 2016, the profit and loss statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the statement by members of the committee.

Committee's Responsibility for the Financial Report

The Committee of Regional Development Australia - Tasmania is responsible for the preparation and fair presentation of the financial report, and has determined that the basis of preparation described in Note 1, is appropriate to meet the requirements of the *Associations Incorporation Act 1964* and the needs of the members. The Committee's responsibility also includes such internal control as the officers determine is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We have conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the association's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the association's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the officers, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



C A M E R O N S

Opinion

In our opinion, the financial report gives a true and fair view of the financial position of Regional Development Australia - Tasmania as at 30th June 2016, and of its financial performance for the year then ended in accordance with the financial reporting requirements of the *Associations Incorporation Act 1964*.

Basis of Accounting

Without modifying our opinion, we draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist Regional Development Australia - Tasmania to meet the requirements of the *Associations Incorporation Act 1964*. As a result, the financial report may not be suitable for another purpose.

GREGORY HARPER
Registered Company Auditor
ASIC Registration #: 337294

Dated: 23 Sep 2016

CAMERONS
46 Cameron St
Launceston Tas 7250

COMMITTEE MEMBERS

REGIONAL DEVELOPMENT AUSTRALIA – TASMANIA
COMMITTEE MEMBERS & OFFICE HOLDERS
YEAR ENDED 30 JUNE 2016

CHAIRMAN:

TOM BLACK

DEPUTY CHAIRMAN:

LOUISE CLARK

TREASURER:

BOB FROST

COMMITTEE MEMBERS:

PROF SUE KILPATRICK

SALLY CHANDLER

BRUCE WILLIAMS

CHRISTINE MUCHA

MICHAEL BAILEY

FIONA WILSON

TIM HESS

PAUL KREGOR

DR DONALD THOMSON

MADELINE SKERRITT



.....
GREGORY HARPER
Registered Company Auditor
ASIC Registration #: 337294

23rd September 2016

CAMERONS
46-54 Cameron Street
LAUNCESTON TAS 7250

REGIONAL DEVELOPMENT
AUSTRALIA - TASMANIA

FINANCIAL REPORTS
FOR THE PERIOD ENDED 30TH JUNE 2016

REGIONAL DEVELOPMENT AUSTRALIA - TASMANIA INC.
DETAILED OPERATING STATEMENT
FOR THE YEAR ENDED 30 JUNE 2016

	NOTES	2016 \$	2015 \$
GENERAL GRANT INCOME			
DITRDLG Grant		616,979	631,979
Unexpended Funds General Grant Opening		61,952	36,401
Interest Received		8,755	11,542
Sundry Income		-	-
Total Income		687,686	679,922
EXPENSES			
Accommodation		7,853	8,322
Accountancy Fees		9,187	8,530
Annual Leave Expense		(1,145)	(4,657)
Audit Fees		1,600	1,550
Bank Charges		366	310
Car Parking		7,642	7,042
Chairperson Travel		2,160	445
Consultants		30,521	20,404
Depreciation		4,443	4,237
Fringe Benefits Tax		4,872	4,789
General Expenses		327	501
Honorarium - Chair & Deputy Chair		1,090	7,190
Insurance		4,697	4,533
Legal Expenses		-	933
Long Service Leave Expense		2,500	2,503
Loss on Disposal of Fixed Assets		-	915
Meeting Expenses		12,348	10,663
Member Travel		13,723	8,169
Motor Vehicle Expenses		13,728	17,872
Motor Vehicle Lease Payments	2	41,303	47,465
Photocopying & Printing		1,630	3,854
Postage		186	228
Professional Development & Training		250	1,202
Promotion & Marketing & Sponsorship		19,882	7,927
Rent & Electricity		11,941	11,991
Repairs, Maintenance & Cleaning		7,564	4,588
Seminar Attendance		9,757	9,523
Stationery		506	1,041
Subscriptions		2,323	2,734
Sundry Plant & Equipment		2,844	(163)
Superannuation		34,102	34,888
Telephone		16,810	14,379
Travel		3,181	1,411
Wages		364,181	372,651
Total Expenses		632,371	617,970
2009-2013 Unexpended Funding			
Unspent Funding		23,728	31,020
Unspent Funding C/F End Year		20	(23,728)
		23,748	7,292
Expenditure			
Event Costs		23,748	2,292
Regional Indicators Dashboard			5,000
		23,748	7,292
Profit/(Loss) Unexpended Funding			
		-	-
Unexpended Grants at End			
Unexpended Funds General Grant	3	(55,316)	(61,952)
RDAT Profit/(Loss)		-	-

REGIONAL DEVELOPMENT AUSTRALIA - TASMANIA INC.

**BALANCE SHEET
AS AT 30 JUNE 2016**

	NOTES	2016 \$	2015 \$
CURRENT ASSETS			
Commonwealth Cheque Account		15,931	46,030
Tas Perpetual Trustees Cash Management Fund		77,484	100,642
Tas Perpetual Trustees Employment Accruals		87,926	86,286
Tas Perpetual Trustees Asset Accruals		7,408	15,907
Petty Cash		200	200
Trade & Sundry Debtors		5,958	120
Total Current Assets		<u>194,907</u>	<u>249,185</u>
NON-CURRENT ASSETS			
Office Equipment at cost		41,190	36,132
Less Accumulated Depreciation		<u>(33,158)</u>	<u>(28,715)</u>
Total Non-Current Assets		<u>8,032</u>	<u>7,417</u>
TOTAL ASSETS		<u>202,938</u>	<u>256,602</u>
CURRENT LIABILITIES			
Trade Creditors & Accruals		5,512	26,569
GST Liabilities		(8,962)	(7,074)
Provision for Annual Leave		26,762	27,907
Provision for Long Service Leave		48,969	46,469
PAYG Withholding Payable		6,076	7,765
Unspent Grants	3	<u>55,296</u>	<u>85,681</u>
Total Current Liabilities		<u>133,653</u>	<u>187,317</u>
TOTAL LIABILITIES		<u>133,653</u>	<u>187,317</u>
NET ASSETS		<u>69,285</u>	<u>69,285</u>
MEMBERS' FUNDS			
Retained Profits		<u>69,285</u>	<u>69,285</u>
TOTAL MEMBERS' FUNDS		<u>69,285</u>	<u>69,285</u>

REGIONAL DEVELOPMENT AUSTRALIA - TASMANIA INC.**STATEMENT OF CASH FLOW
FOR THE YEAR ENDED 30 JUNE 2016**

	NOTES	2016 \$	2015 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Grants Received		616,979	631,979
Interest Received		8,755	11,542
Sundry Income		-	-
Payments to Suppliers & Employees		<u>(680,792)</u>	<u>(601,681)</u>
Net surplus/(deficit) from trading		<u>(55,058)</u>	<u>41,840</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of Fixed Assets		<u>(5,058)</u>	<u>-</u>
Net surplus/(deficit) from investing		<u>(5,058)</u>	<u>-</u>
Net surplus/(deficit)		<u>(60,116)</u>	<u>41,840</u>
Cash at the beginning of the financial year		<u>249,065</u>	<u>207,225</u>
Cash at the end of the financial year		<u><u>188,949</u></u>	<u><u>249,065</u></u>

**STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2016**

	NOTES	2016 \$	2015 \$
Accumulated Profits			
Balance at Start of Year		69,285	69,285
Net Profit		-	-
Balance at End of Year		<u>69,285</u>	<u>69,285</u>

Notes to the Financial Report

For the year ended 30 June 2016

Note 1: Summary of Significant Accounting Policies

This financial report is a special purpose financial report prepared in order to satisfy the reporting requirements of the Associations Incorporations Act (Tas) 1964. The committee has determined that the association is not a reporting entity.

The financial report has been prepared in accordance with the requirements of the Associations Incorporation Act (Tas) 1964 and the following Australian Accounting Standards:

AASB 112	Income Taxes
AASB 1031	Materiality
AASB 110	Events after the Balance Sheet Date
AASB 117	Leases

No other applicable Accounting Standards, Urgent Issues Group Consensus Views or other authoritative pronouncements of the Australian Accounting Standards Board have been applied.

The financial report has been prepared on an accruals basis and is based on historical costs and does not take into account changing money values, or except where specifically stated, current valuations of non-current assets.

The following material accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted in preparation of this financial report.

(a) Income Tax

The association has been granted an exemption from income tax under Section 50-10 of the Income Tax Assessment Act 1997.

(b) Fixed Assets

Office equipment is carried at cost less, where applicable, any accumulated depreciation.

The depreciable amounts of all fixed assets are depreciated over the useful lives of the assets to the association commencing from the time the asset is held ready for use.

Notes to the Financial Report

For the year ended 30 June 2016

(c) Employee Entitlements

Provision is made for the association's liability for employee entitlements arising from services rendered by employees to balance date. Entitlements include annual leave and long service leave.

Note 2: Leasing Commitments

Lease payments under operating leases, where substantially all risks and benefits remain with the lessor, are charged as expenses in the period in which they are incurred.

(a) Lease on Holden Captiva 31.10.14 to 30.10.16. Monthly repayments \$1282.89 excluding GST.

(b) Lease on Honda CRV 2.0VTI on 8.05. 2014 to 8.05.2017 monthly payments excluding GST \$715.45

(c) Lease on Holden Malibu monthly payments \$956.87 excluding GST 18.10.2013 to 18.10.2016.

(d) Lease on Holden Malibu EM2.4 CSX, monthly payments excluding GST \$850.72 25.09.2013 to 17.10.2016.

Note 3: Acquittal funds Owing

Acquittal funds owing consists of unexpended funds relating to the following contracts:

Year 2016	General Grant	\$55,296
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Note 4: Inherent Uncertainty Regarding Continuation as a going Concern

The association signed a new three year funding contract with Department of Regional Australia, Local Government, Arts and Sport in June 2013. The Agreement expires 30 June 2016. In April 2016 a deed of variation was signed extending the funding contract until 31 December 2017



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