



**Regional
Development**
Australia
T A S M A N I A

Business Plan

01 July 2021 to 30 June 2022

ACTIVATING TASMANIAN DEVELOPMENT

Confirmation of Annual Business Plan:

Andrew Gregson

RDA Tasmania Chair

Signature:

Date:

02nd July 2021

Chairs Forward

Following my appointment as Chair of the RDA Tasmania Committee in January 2021 and renewal of Committee members, we have taken the time to stop and consider what it is that RDA Tasmania want to achieve for the next four to five years. In summary, we are focussing on ***activating Tasmanian development***.

The *2021-2022 RDA Tasmania Committee Annual Business Plan* has been prepared with this vision and the new Ministerial Charter at the forefront of our thinking. The Ministerial Charter focusses RDA Committees on four areas:

*RDA Committees have an active and **facilitative role in their communities** with a clear focus on growing strong and confident regional economies that harness their competitive advantages, seize economic opportunities, and attract investment.*

RDA Committees will:

- a) **Facilitate** regional economic development outcomes, investment, local procurement, and jobs.*
- b) **Promote** greater regional awareness of and engagement with Australian Government policies, grant programs and research.*
- c) **Improve Commonwealth regional policy making** by providing intelligence and evidence-based advice to the Australian Government on regional development issues.*
- d) **Co-ordinate** the development of a strategic regional plan, or work with suitable existing regional plans that will align with the Commonwealth's regional priorities. Assistant Minister for Regional Development*

To commence with, the RDA Committee will prioritise the development of a strategic regional plan for our region, Tasmania, across our stakeholders.

The annual business plan continues to recognise the importance of engaging with State and local government, particularly relating to a coordinated strategic regional plan. In the first instance, we will establish the political-level cooperation that empowers & focuses respective staffs to co-develop the plan. This process has commenced.

This focus was reinforced at the second meeting of the new Committee, where the question “*what does RDA Tasmania do?*” was considered in depth. The result was:

Our Why

Making Tasmania a Place Where Things Happen

Our What

Activate Tasmanian Development

Our How

Co-Ordinate a Strategic Regional Plan endorsed by all 4 stakeholders by 1st June 2022

Our Stakeholders

- Local Government
- State Government
- Federal Government
- Leaders - Individual, Business, Group, Industry, RDA Committee members

Furthermore, and importantly, we defined *activating Tasmanian development*:

Activating (How)	Tasmanian (Where)	Development (What)
<ul style="list-style-type: none">• Co-Ordination• Network• Connection• Broker• Intelligence• Leverage• Referral	<ul style="list-style-type: none">• Whole State• Collaborative• Sustainable• Ours• Unique• All Together• Place/People	<ul style="list-style-type: none">• Economic• Social• Wellbeing• Environmental• Cultural• People• Education• Quality of Life

Andrew Gregson
Chairman

Strategic Context and Regional Priorities

Prior to the COVID-19 pandemic, the Tasmanian economy was continuing to perform well.

Commsec¹, for example, in July 2020 noted that Tasmania holds the mantle of the best performing economy in its own right. Last time Tasmania was on top of the performance rankings was October 2009. In Commsec's April 2021 report, it is noted that "for the 05th quarter in a row, Tasmania holds the mantle of the best performing economy". The April report identifies that Tasmania ranks in the top three of all eight indicators compared to the other seven Jurisdictions. Tasmania ranked first on relative population growth, equipment spending, and dwelling starts; second for retail spending and construction and third in the categories of economic growth, jobs market and housing finance.

There continues to be a significant amount of public infrastructure construction planned and a growing need for a skilled workforce to support the State's potential economic growth in the context of an ageing population. This presents opportunities for ongoing investment in building workforce capability and providing new employment opportunities. Similarly, commitments to initiatives such as Project Marinus will give significant confidence for other investments in renewable energy such as pumped hydro, private sector windfarm and hydrogen, which can also play a part in Tasmania's long term economic recovery.

The RDA Tasmania Business Plan activities are focussed on continuing to make sure that supporting economic growth within Tasmania as a key priority. We also recognise that as a small and well-connected State, coordinated activities with all levels of Government are essential as we manage our response to COVID-19 and plan our recovery.

RDA Tasmania's activities emphasise working effectively with the Tasmanian agencies who maintain a strategic focus on policy and projects that leverage economic growth. The Local Government Association of Tasmania and the Department of State Growth have standing invitations to attend RDA Tasmania Committee meetings and actively participate and contribute to the formulation of the Committee's business plan.

Annual Work Plan

As indicated in the *Chairs Forward*, the number one focus of the Committee in 2021 - 2022 will be the delivery of a strategic regional plan endorsed by all level of governments.

Nevertheless, notwithstanding that commitment to the plan, the Committee will remain connected to our stakeholders through an active and facilitative role in our communities to support regional economic development outcomes, investment, local procurement, and jobs and promoting greater regional awareness of, and engagement with, Australian Government policies.

We are also very committed to providing advice to the Commonwealth to improve Commonwealth regional policy making by providing intelligence and evidence-based advice on regional development issues.

¹ https://www.commsec.com.au/stateofstates?cid=CAS_Website

RDA Tasmania, through its networks with industry, government (including state and local councils) and education providers, continues to collaborate and engage to understand key and emerging issues. Our ongoing activities including strategic planning, project development and delivery of structured outcomes with key stakeholders is critical to addressing these issues. We are also involved in numerous committees through the State in areas such as freight, industrial precinct development, formal business networks, regional body strategic planning, and local council project development. All these activities will assist with both the development of our strategic regional plan and our advice to Government.

The activities contained with the Business Plan reflect the outcomes of this broad level of engagement and support the Australian Government's regional priorities of:

1. **Connectivity and infrastructure** incorporating digital connectivity, transport links, and freight and supply chain infrastructure
2. **Human capital and skills** to provide skilled and adaptable workforces, regional universities and training, and schooling
3. **Regional employment and business** to develop regional businesses and industry, local R&D and innovation and a strategic regional vision
4. **Leadership and collaboration** by investing in regional leadership, capable local government, and the Indigenous community
5. **Amenity and liveability** providing services, facilities and liveability, and support for local priorities
6. **Sustainable natural resources** to build future resilience, ensure sustainable foundations and provide economic opportunities and jobs

PLANNED ACTIVITIES AND BUDGET TABLES

RDA Tasmania Region currently does not have an appropriate strategic regional plan for our region. RDA Tasmania have commenced an engagement process with the Tasmanian Government to establish the political-level cooperation that needs to be established that empowers & focuses respective staffs to co-develop the plan. We will continue to provide advice to the Department as this process continues.

The following table provides an over of key activities that we will remain focused on, noting that the strategic regional plan is the key priority of the Committee.

Summary of top 5 strategic priorities for upcoming year:

1. Ensuring we have a clear and articulated vision for Tasmania
2. Strengthening our engagement with State and local government
3. Supporting Tasmania recover from the impacts of COVID-19
4. Support collaboration and leadership within our regions
5. Provide support to local communities for emerging economic investment

Summary of top 5 key business activities for upcoming year:

1. Development a Strategic Regional Plan in collaboration with the Tasmanian and local government, and other key stakeholders
2. Working with the State Government and local government on projects that support economic development and (eg. circular economy, digital connectivity)
3. Participate in the three Tasmanian Government Regional Covid Recovery Committees
4. Continue to facilitate local government economic practitioners forums and support/facilitate regional Council collaboration
5. Work with communities where significant economic development is planned such as Circular Head (wind farms), Bell Bay (hydrogen) to ensure local communities can maximise benefit form these investments

OUTCOME 1	Facilitate regional economic development outcomes, investment, jobs and local procurement.																		
PERFORMANCE INDICATORS	<p>a. Provide details and/or a copy of a suitable existing strategic Regional Plan that your RDA is contributing to or that your RDA is developing in accordance with the Charter and the RDA Better Practice Guide.</p> <p>b. Provide details of the investment (in dollar terms), jobs (number), local procurement opportunities (in dollar terms) and other regional development outcomes that your RDA will facilitate (for planning purposes) or has facilitated (for reporting purposes) for your region during this financial year. Please separate these in terms of outcomes that your RDA has:</p> <ul style="list-style-type: none"> • Lead/championed – heavily involved with the outcome • Contributed to – moderately involved with the outcome • Otherwise assisted – marginally involved with the outcome. <p>Examples of these levels of involvement are at item A.3.3 of your 2021-25 Funding Agreement.</p>																		
PART 1 – FOR THE ANNUAL BUSINESS PLAN		PART 2 – FOR THE ANNUAL REPORT ON OUTCOMES																	
<p>What will we do?</p> <p><i>As part of the business plan process, list the activities you plan to undertake to meet the outcome and address the performance indicators.</i></p> <p><i>It is important to identify if your RDA is taking a lead/champion role, contributing to or otherwise assisting level of involvement with each activity, the timeframes for the completion of the activity, and the expected outcomes.</i></p> <p><i>Please replicate the rows below for any additional activities – each activity must have its own section.</i></p>	<p>What did we do?</p> <p><i>Provide a description of the activity during the reporting period, including whether it was completed, was not completed, or is ongoing. Include details around how this activity contributed to your RDA's addressing of outcome 1.</i></p> <p><i>Please replicate the rows below for any additional activities for this outcome.</i></p>																		
Activity 1																			
<p>Sustainable Packaging and circular economy</p> <p>1) Organise a meeting of stakeholders to identify the opportunities for Tasmania's industries (agriculture,</p>	<p><i>Description of work undertaken against the activity, and the actual outcomes</i></p>	<table border="1"> <thead> <tr> <th colspan="2" data-bbox="1485 1150 1792 1225">Provide details of outcomes</th> <th colspan="2" data-bbox="1792 1150 2096 1225">\$ / Number</th> </tr> </thead> <tbody> <tr> <td data-bbox="1485 1225 1568 1265">Investments (\$)</td> <td data-bbox="1568 1225 1792 1265"></td> <td data-bbox="1792 1225 1904 1265"></td> <td data-bbox="1904 1225 2096 1265"></td> </tr> <tr> <td data-bbox="1485 1265 1568 1305">Jobs (number)</td> <td data-bbox="1568 1265 1792 1305"></td> <td data-bbox="1792 1265 1904 1305"></td> <td data-bbox="1904 1265 2096 1305"></td> </tr> <tr> <td data-bbox="1485 1305 1568 1335">Local procurement (\$)</td> <td data-bbox="1568 1305 1792 1335"></td> <td data-bbox="1792 1305 1904 1335"></td> <td data-bbox="1904 1305 2096 1335"></td> </tr> </tbody> </table>		Provide details of outcomes		\$ / Number		Investments (\$)				Jobs (number)				Local procurement (\$)			
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<p>forestry, manufacturing) to design and manufacture sustainable packaging products for a circular economy.</p> <p>LEAD</p> <p><i>Completed by February 2022.</i></p> <p>2) Publish an Opportunities Paper that identifies the issues and options for Tasmania's sustainable packaging value chain.</p> <p>LEAD</p> <p><i>Completed by March 2022</i></p> <p>3) Develop sustainable packaging commercial opportunities.</p> <p>SUPPORT</p> <p><i>Completed by June 2022.</i></p>	<p><i>Whether the activity is complete, not complete, or ongoing</i></p> <p><i>Explain how the work for this activity contributed to Outcome 1</i></p> <p><i>Were there any unexpected outcomes or impacts?</i></p>	<p>Other regional development outcomes (\$ / number)</p> <p>Other facilitation activities</p>	
<p>Activity 2</p>			
<p>Launceston Gastronomy</p> <p>1) Submit a successful application to enter Launceston into the UNESCO Creative Cities Network.</p> <p>ASSIST</p> <p><i>Completed by November 2021</i></p> <p>2) Implement the six projects from the application:</p> <ul style="list-style-type: none"> • EducATE: Connecting our food education ecosystem • CollaborATE: Working together to grow our food system • CreATE: Sharing food through creativity 	<p><i>Description of work undertaken against the activity, and the actual outcomes</i></p> <p><i>Whether the activity is complete, not complete, or ongoing</i></p> <p><i>Explain how the work for this activity contributed to Outcome 1</i></p> <p><i>Were there any unexpected outcomes or impacts?</i></p>	<p>Provide details of outcomes</p> <p>Investments (\$)</p> <p>Jobs (number)</p> <p>Local procurement (\$)</p> <p>Other regional development outcomes (\$ / number)</p> <p>Other facilitation activities</p>	<p>\$ / Number</p>

<ul style="list-style-type: none"> • RegenerATE: Growing a sustainable food future • InnovATE: Making a culture of open food innovation • CelebrATE: Celebrating our products, our people, our place <p>SUPPORT</p> <p><i>Completed by June 2022</i></p> <p>3) Develop sustainable funding streams for Launceston Gastronomy in preparation for the conclusion of local government funding in Year 3 of operation.</p> <p>ASSIST</p> <p><i>Completed by June 2022</i></p>			
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Activity 3

<p>Local Government Economic Development Network</p> <p>1) Manage communication and facilitate connections for the Local Government Economic Development Network (a community of practice for all 29 local government areas established in 2018)</p> <p>LEAD</p> <p><i>By June 2022</i></p> <p>2) Organise three Local Government Economic Development Network meetings a year. These will introduce people to leaders in economic development, shine a light on excellence in local government and facilitate collaboration between councils.</p>	<p><i>Description of work undertaken against the activity, and the actual outcomes</i></p> <p><i>Whether the activity is complete, not complete, or ongoing</i></p> <p><i>Explain how the work for this activity contributed to Outcome 1</i></p> <p><i>Were there any unexpected outcomes or impacts?</i></p>	<p>Provide details of outcomes \$ / Number</p>	
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		<p>Local procurement (\$)</p>	
		<p>Other regional development outcomes (\$ / number)</p>	
<p>Other facilitation activities</p>			

<p>LEAD</p> <p><i>By June 2022</i></p> <p>3) Develop an online library of resources, including copies of all available Tasmanian local government economic development plans.</p> <p>LEAD</p> <p><i>By June 2022</i></p>															
Activity 4															
<p>RDA Tasmania Northwest Digital Audit</p> <p>1) Collaborate with Tasmanian Government (State Growth) and Cradle Coast Authority to develop a regional digital strategy for the 9 local government areas (LGA's)</p> <p>LEAD</p> <p><i>By June 2022</i></p> <p>2) Prepare a priority project list (Digital Infrastructure and literacy) in conjunction with Telstra, NBN and local councils as part of the audit process</p> <p>LEAD</p> <p><i>By June 2022</i></p> <p>3) Attract support funding for priority projects including digital infrastructure and digital literacy training through the PESRAC and Regional Connectivity programs (12-month timeframe)</p>	<p><i>Description of work undertaken against the activity, and the actual outcomes</i></p> <p><i>Whether the activity is complete, not complete, or ongoing</i></p> <p><i>Explain how the work for this activity contributed to Outcome 1</i></p> <p><i>Were there any unexpected outcomes or impacts?</i></p>	<table border="1"> <thead> <tr> <th data-bbox="1494 582 1789 655">Provide details of outcomes</th> <th data-bbox="1789 582 2087 655">\$ / Number</th> </tr> </thead> <tbody> <tr> <td data-bbox="1494 655 1789 692">Investments (\$)</td> <td data-bbox="1789 655 2087 692"></td> </tr> <tr> <td data-bbox="1494 692 1789 729">Jobs (number)</td> <td data-bbox="1789 692 2087 729"></td> </tr> <tr> <td data-bbox="1494 729 1789 766">Local procurement (\$)</td> <td data-bbox="1789 729 2087 766"></td> </tr> <tr> <td data-bbox="1494 766 1789 884">Other regional development outcomes (\$ / number)</td> <td data-bbox="1789 766 2087 884"></td> </tr> <tr> <td data-bbox="1494 884 1789 1334">Other facilitation activities</td> <td data-bbox="1789 884 2087 1334"></td> </tr> </tbody> </table>		Provide details of outcomes	\$ / Number	Investments (\$)		Jobs (number)		Local procurement (\$)		Other regional development outcomes (\$ / number)		Other facilitation activities	
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<p>LEAD</p> <p>By June 2022</p>																											
Activity 5																											
<p>Tasmanian Logistics Committee.</p> <p>1) Provide ongoing secretariat support for committee activities including meetings and TFES implementation</p> <p>LEAD</p> <p>By June 2022</p> <p>2) Provide support to Dept Infrastructure rollout for TFES Southbound introduction in July 2021</p> <p>LEAD</p> <p>By July 2021</p> <p>3) Hold three regional meetings for TLC members including site visits (where applicable)</p> <p>LEAD</p> <p>By June 2022</p>	<p><i>Description of work undertaken against the activity, and the actual outcomes</i></p> <p><i>Whether the activity is complete, not complete, or ongoing</i></p> <p><i>Explain how the work for this activity contributed to Outcome 1</i></p> <p><i>Were there any unexpected outcomes or impacts?</i></p>	<table border="1"> <thead> <tr> <th colspan="2" data-bbox="1485 395 1792 475">Provide details of outcomes</th> <th colspan="2" data-bbox="1792 395 2096 475">\$ / Number</th> </tr> </thead> <tbody> <tr> <td data-bbox="1485 475 1568 515">Investments (\$)</td> <td data-bbox="1568 475 1792 515"></td> <td data-bbox="1792 475 1881 515"></td> <td data-bbox="1881 475 2096 515"></td> </tr> <tr> <td data-bbox="1485 515 1568 555">Jobs (number)</td> <td data-bbox="1568 515 1792 555"></td> <td data-bbox="1792 515 1881 555"></td> <td data-bbox="1881 515 2096 555"></td> </tr> <tr> <td data-bbox="1485 555 1568 595">Local procurement (\$)</td> <td data-bbox="1568 555 1792 595"></td> <td data-bbox="1792 555 1881 595"></td> <td data-bbox="1881 555 2096 595"></td> </tr> <tr> <td data-bbox="1485 595 1568 707">Other regional development outcomes (\$ / number)</td> <td data-bbox="1568 595 1792 707"></td> <td data-bbox="1792 595 1881 707"></td> <td data-bbox="1881 595 2096 707"></td> </tr> <tr> <td data-bbox="1485 707 1568 1233">Other facilitation activities</td> <td data-bbox="1568 707 1792 1233"></td> <td data-bbox="1792 707 1881 1233"></td> <td data-bbox="1881 707 2096 1233"></td> </tr> </tbody> </table>		Provide details of outcomes		\$ / Number		Investments (\$)				Jobs (number)				Local procurement (\$)				Other regional development outcomes (\$ / number)				Other facilitation activities			
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Activity 6																											
<p>Renewable Energy development (Northwest)</p>	<p><i>Description of work undertaken against the activity, and the actual outcomes</i></p>	<table border="1"> <thead> <tr> <th colspan="2" data-bbox="1485 1270 1792 1350">Provide details of outcomes</th> <th colspan="2" data-bbox="1792 1270 2096 1350">\$ / Number</th> </tr> </thead> <tbody> <tr> <td data-bbox="1485 1350 1568 1383">Investments (\$)</td> <td data-bbox="1568 1350 1792 1383"></td> <td data-bbox="1792 1350 1881 1383"></td> <td data-bbox="1881 1350 2096 1383"></td> </tr> </tbody> </table>		Provide details of outcomes		\$ / Number		Investments (\$)																			
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<p>Collaborate with OCG and State Growth to provide support to Circular Head Council and UPC Renewables as they prepare for Robbins Island and Jim's Plains windfarm projects.</p> <p>1) Provide advice for the development of potential projects for support in Smithton through Circular Head Council for worker accommodation.</p> <p>LEAD</p> <p>By June 2022</p> <p>2) Work with UPC Renewables to provide advice and any support on project development and implementation</p> <p>SUPPORT</p> <p>By June 2022</p>	<p><i>Whether the activity is complete, not complete, or ongoing</i></p> <p><i>Explain how the work for this activity contributed to Outcome 1</i></p> <p><i>Were there any unexpected outcomes or impacts?</i></p>	<p>Jobs (number)</p> <p>Local procurement (\$)</p> <p>Other regional development outcomes (\$ / number)</p> <p>Other facilitation activities</p>	
Activity 7			
<p>Southern Council Collaboration</p> <p>Work with all southern councils, the STCA, SERDA, SCS and the Hobart City Deal to develop a southern scale document of priority regional issues.</p> <p>LEAD</p> <p>1) Continue to work with southern councils on the agreement to produce a regional priorities paper by meeting with each council and compiling a final summary paper.</p>	<p><i>Description of work undertaken against the activity, and the actual outcomes</i></p> <p><i>Whether the activity is complete, not complete, or ongoing</i></p> <p><i>Explain how the work for this activity contributed to Outcome 1</i></p> <p><i>Were there any unexpected outcomes or impacts?</i></p>	<p>Provide details of outcomes</p> <p>Investments (\$)</p> <p>Jobs (number)</p> <p>Local procurement (\$)</p> <p>Other regional development outcomes (\$ / number)</p> <p>Other facilitation activities</p>	<p>\$ / Number</p>

By Sept 2021															
Activity 8															
<p>Local Jobs and Business</p> <p>1) Participate in the northern and southern Local Jobs Taskforce and support local workforce facilitation programs to increase local employment and identify gaps and opportunities.</p> <p>SUPPORT</p> <p>By June 2022</p> <p>2) Assist AusIndustry in organising and Chairing meetings of all levels of government and government funded entities involved in business and industry development</p> <p>LEAD</p> <p>Bi-monthly meetings to June 2022</p>	<p><i>Description of work undertaken against the activity, and the actual outcomes</i></p> <p><i>Whether the activity is complete, not complete, or ongoing</i></p> <p><i>Explain how the work for this activity contributed to Outcome 1</i></p> <p><i>Were there any unexpected outcomes or impacts?</i></p>	<table border="1"> <thead> <tr> <th data-bbox="1485 288 1789 363">Provide details of outcomes</th> <th data-bbox="1789 288 2096 363">\$ / Number</th> </tr> </thead> <tbody> <tr> <td data-bbox="1485 363 1789 403">Investments (\$)</td> <td data-bbox="1789 363 2096 403"></td> </tr> <tr> <td data-bbox="1485 403 1789 443">Jobs (number)</td> <td data-bbox="1789 403 2096 443"></td> </tr> <tr> <td data-bbox="1485 443 1789 483">Local procurement (\$)</td> <td data-bbox="1789 443 2096 483"></td> </tr> <tr> <td data-bbox="1485 483 1789 595">Other regional development outcomes (\$ / number)</td> <td data-bbox="1789 483 2096 595"></td> </tr> <tr> <td data-bbox="1485 595 1789 900">Other facilitation activities</td> <td data-bbox="1789 595 2096 900"></td> </tr> </tbody> </table>		Provide details of outcomes	\$ / Number	Investments (\$)		Jobs (number)		Local procurement (\$)		Other regional development outcomes (\$ / number)		Other facilitation activities	
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Activity 9															
<p>Data and evidence</p> <p>Work with all levels of government on regional data need and identifying data sources. Share our knowledge and contacts to provide data support for projects and submissions that are strategically aligned with RDA Tasmania.</p> <p>Participate in the consultation group for the Australian Government Regional Data Hub to improve the evidence base of data available to regional communities.</p>	<p><i>Description of work undertaken against the activity, and the actual outcomes</i></p> <p><i>Whether the activity is complete, not complete, or ongoing</i></p> <p><i>Explain how the work for this activity contributed to Outcome 1</i></p> <p><i>Were there any unexpected outcomes or impacts?</i></p>	<table border="1"> <thead> <tr> <th data-bbox="1485 940 1789 1015">Provide details of outcomes</th> <th data-bbox="1789 940 2096 1015">\$ / Number</th> </tr> </thead> <tbody> <tr> <td data-bbox="1485 1015 1789 1054">Investments (\$)</td> <td data-bbox="1789 1015 2096 1054"></td> </tr> <tr> <td data-bbox="1485 1054 1789 1094">Jobs (number)</td> <td data-bbox="1789 1054 2096 1094"></td> </tr> <tr> <td data-bbox="1485 1094 1789 1134">Local procurement (\$)</td> <td data-bbox="1789 1094 2096 1134"></td> </tr> <tr> <td data-bbox="1485 1134 1789 1246">Other regional development outcomes (\$ / number)</td> <td data-bbox="1789 1134 2096 1246"></td> </tr> <tr> <td data-bbox="1485 1246 1789 1359">Other facilitation activities</td> <td data-bbox="1789 1246 2096 1359"></td> </tr> </tbody> </table>		Provide details of outcomes	\$ / Number	Investments (\$)		Jobs (number)		Local procurement (\$)		Other regional development outcomes (\$ / number)		Other facilitation activities	
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SUPPORT			
By June 2022			

OUTCOME 2	Promote greater regional awareness of and engagement with Australian Government policies, grant programs and research.
PERFORMANCE INDICATORS	a. Provide details of where you have supported awareness raising and/or engagement b. Number of submissions supported.

SECTION 1 – FOR THE ANNUAL BUSINESS PLAN	SECTION 2 – FOR THE ANNUAL REPORT ON OUTCOMES
<p>What will we do?</p> <p><i>As part of the business plan process, list the activities you plan to undertake to meet the outcome and address the performance indicators.</i></p> <p><i>In dot point form, outline the nature of the support you anticipate providing to stakeholders including (but not limited to) drafting submissions, actively supporting submissions, reviewing submissions, providing advice about submissions, providing guidance for submissions and or application processes, hosting webinars, seminars and or workshops, holding and attending meetings, and posting on social media.</i></p> <p><i>The activities described here should align with your communications plan.</i></p>	<p>What did we do?</p> <p><i>Provide a description of the activity during the reporting period, and how this activity contributed to your RDA's addressing of outcome 2.</i></p> <p><i>In dot point form, outline the nature of the support you provided, including the number of stakeholders supported through activities including (but not limited to) submissions drafted / actively supported, advice provided about submissions, guidance provided about submissions / application processes / other, webinars and or seminars hosted, workshops and or meetings held, and social media and website updates posted..</i></p>
<ul style="list-style-type: none"> • Further develop and implement RDA Tasmania Stakeholder and Communications Engagement Strategy • Regular engagement on social media platforms • Develop an RDA Tasmania Podcast with regular segments 	

<ul style="list-style-type: none"> • Lead the Local Government Economic Development Network, including hosting meetings, • Identify gaps in economic development practice and working with the Councils to manage them, • Work with Councils to develop evidence-based project proposals that can be supported by Australian government initiatives • Provide resources to strengthen and enhance the quality of applications for Government grants and programs through an online Grant Writing Workshop and individual grant writing support, • Host informational webinars for stakeholders • Play an active role in Australian Government place-based programs delivered by agencies based or active in the region. 	
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OUTCOME 3	Contribute to Commonwealth regional policy making by providing intelligence and evidence-based advice to the Australian Government on regional development issues.
PERFORMANCE INDICATORS	<ul style="list-style-type: none"> a. Outline instances where you have provided intelligence and evidence-based advice to the Australian Government b. Number of instances information / feedback was provided.

SECTION 1 – FOR THE ANNUAL BUSINESS PLAN	SECTION 2 – FOR THE ANNUAL REPORT ON OUTCOMES
<p>What will we do?</p> <p><i>As part of the business plan process, list the activities you plan to undertake to meet the outcome and address the performance indicators.</i></p> <p><i>In dot point form, outline the nature of the support you anticipate providing to stakeholders including (but not limited to) contributing to Regional Intelligence Briefings teleconferences, providing briefings to relevant Ministers and Government, holding or</i></p>	<p>What did we do?</p> <p><i>Provide a description of the activity during the reporting period. Include details around how this activity contributed to your RDA’s addressing of outcome 3.</i></p> <p><i>In dot point form, outline the nature of the support you provided including (but not limited to) the number of contributions made to Regional Intelligence Briefings teleconferences, briefings provided to relevant Ministers and Government, meetings held with or attended by Members of Parliament to discuss regional matters, submissions made to Parliamentary enquiries, participation in departmental</i></p>

<p><i>attending meetings with Members of Parliament to discuss regional matters, making submissions to Parliamentary enquiries, participating in departmental surveys and submissions, making additional contributions of local information as appropriate, and other support to be provided to Government.</i></p>	<p><i>surveys and submissions, additional contributions of local information provided, and other support provided to Government.</i></p>
<ul style="list-style-type: none">• Respond to Parliamentary briefings• Work with State Government COVID recovery initiatives• Participate in Regional Intelligence Briefing teleconferences• Implement a regional stakeholder sentiment survey	

Annual Budget and Annual Audited Accounts reporting template

RDA name		Tasmania	
GST exclusive amounts	RDA program funding (incl. all \$ in FA and schedules)		
	Budget 1 July 2021 – 30 June 2022	Actual to 30 June 2022	
Income			
Surplus funding carried forward from previous financial year (estimated)	97,301		
Funding for this period	659,787		(1)
Interest on Commonwealth funds	1,500		
Total RDA program income (A)	758,588		
Expenditure - major budget items ^			
Employee salaries	409,704		
Employee entitlements	60,422		
Other employee expenses	33,200		
Office lease and outgoings	15,750		
Vehicle costs	64,580		
Operational	25,920		
Financial, legal and professional	25,111		
Marketing	7,750		
Asset acquisition	-		
Committee costs	18,850		
Other supplementary funding (if any)			
Total RDA program funding expenditure (B)	661,287		
Surplus / Deficit of RDA program funding (A-B)	97,301		(2)
If surplus, percentage of RDA program funding unspent = (2)/(1)*100 (See Note 1, below)			%

The budget for 2021 2022 has been developed on the basis that operations of the Committee are funded by OFC income for the financial year only. There remains carry over funds of approximately \$97,000 from the previous financial years (\$64,301) and a forecast surplus from 2020 – 2021 (approximately \$33,000). The allocation of these funds will be considered once the outcome of our strategic regional plan becomes clearer.

Communications Strategy

In 2018 -2019, the RDA Tasmania Committee developed a communications strategy. This strategy remains relevant for the 2021 -2022 annual business plan.

The strategy focuses on personal engagement by the Committee and staff, electronic information sharing through social media and e-news, and formal participation through event sponsorship and forums that have relevance to our business plan.

Notwithstanding this, the Committee committed to enhancing our communication activities, celebrating our successes, and investing more in our stakeholder mapping and engagement.